## **CO2 Emissions Reduction Roadmap**

		By FY2025	By FY2030	By FY2050
CO2 reduction target (vs FY2020)			Scope 1 · 2 ▲ 42%	Scope 1 · 2 ▲100%
			Scope 3 ▲ 13%	Scope 3 ▲ 37%
FY2020 emissions: 39,000 t-CO2 (64% of Scope 1 and 2)	Construction sites	· Thoroughly implement energy-saving measures	· Thoroughly implement energy-saving measures	• Promote the use of CN fuel, heavy machinery, construction methods, etc.
		· Promote the introduction of low carbon fuels	• Full-scale introduction of low carbon fuels	(Depending on the status of technological
		· Introduction of electric forklifts	• Full-scale introduction of electric heavy machinery	development and commercialization)
		: end of FY2025: 100%		
	Offices, etc.	· Thoroughly implement energy-saving measures	· Thoroughly implement energy-saving measures	· Promote the use of CN fuel and equipment, etc.
		Partial introduction of hybrid vehicles and Evs	• Full-scale introduction of Evs	(Depending on the status of technological
				development and commercialization)
FY2020 emissions: 22,000 t-CO2 (36% of Scope 1 and 2)	Construction sites	• Expand the introduction of renewable power sources  : Expand the introduction of renewable power sources sources in May 2023  : Similarly, it is planned that each Group company will achieve a 100% switch by the end of 2025	· Use 100% renewable energy sources	
	Offices, etc.	• Expand the introduction of renewable power sources  : HC's offices switched to 100% renewable energy sources in FY2022  : It is planned that other sites will switch to 100% renewable energy sources in FY2026	(Generate zero Scope 2 emissions for FY2026 and beyond)	
Scope 3	Construction materials, etc. (Category1)	• Promote the use of H-BA Concrete	· Promote the use of H-BA Concrete	Promote the use of CN materials
		Conduct studies and research on low carbon materia	: FY2030: Achieve 50% or more use rate	(Depending on the status of technological
			• Promote the use of low carbon materials	development and commercialization)
FY2020 emissions: 5,500,000 t-CO2	stage (Category11)	• Condominiums developed primarily by the Group (for-sale/rental)	• Achieve adherence of new condominiums to ZEH-M Oriented standard	· Promote CN in new condominiums
		: Achieve adherence to ZEH-M Oriented standard (all	: FY2030: 100%	Promote CN refurbishment works in existing
		condominiums designed in FY2022 or later)  • Promote proposals for adoption of ZEH-M Oriented	Conduct further studies and research to improve	condominiums (Depending on the status of technological
		standard in design and construction projects	environmental efficiency	development and commercialization)