




Haseko Group CSR Action Plan for FY2023

| Four main CSR themes | Materiality (material issues) | Vision for 2037 (100th anniversary) | FY2020-2024 Haseko Group initiative items | KPIs/Targets | Results | | |
|---|---|---|---|--|--|---|--|
| Creating attractive living spaces We will create living spaces where people can feel safe, grow, and actively pursue diverse lifestyles. While promoting businesses that enhance the quality of child nursing, education, care, and welfare, we will aim to make safe, secure and environmentally considerate living the new standard. ■ Related SDGs  | Enabling diverse lifestyles | 1 | Contributing to creating disaster-resilient lifestyles and communities | (1) Promotion of disaster countermeasures for condominiums from the hardware and software perspectives | • 100% adoption of (newly built) "Renai" with the specification for the proposal of hazard-resistant condominium | 100% | |
| | | 2 | Contributing to creating communities with easy access to various services related to people's daily lives, such as childcare, education, nursing care, and welfare services | (1) Promotion of complex development with housing at the core | • Number of initiatives taken | 4 in progress (new and ongoing) | |
| | | 3 | Promoting the revitalization of local communities | (1) Promotion of business development in local communities | • Number of local areas where we operate our business | 7 areas | |
| | | 4 | Presenting our approach to solve social issues to wider society | (1) Contributions to regional revitalization | • Number of projects worked on | 6 projects | |
| | | 5 | Providing the new value of homes and lifestyles to support the diverse lifestyles of people, from children to senior citizens | (1) Provision of buildings and services that respond to diverse lifestyles (2) Development and provision of facilities, housing, and nursing care services for elderly to respond to a super-aging society (3) Promotion of condominium renewals (4) Promotion of the redevelopment business | • Number of projects developed • Number of elderly facilities, housing, and services commercialized • Number of reconstruction projects (cumulative) • Number of redevelopment projects collaborated on (cumulative) | 6 projects in progress (new and ongoing) 2 projects 42 projects (completed projects) 17 projects (completed projects) | |
| | Safety, security and comfort | 6 | Thoroughly pursuing the supply of safe, secure and conformable buildings and services and providing longer-life housing | (1) Quality maintenance and improvement (2) Introduction of ICT-based security and monitoring systems | • Number of matters pointed out in the external ISO 9001 examination: none • Number of housing units that adopted Haseko's Premium After-sales Service • Continuation of the verification process to establish the BIM & LLM Cloud, a housing and living information platform | None (a cumulative total of 86,924 units) Kansai: 2,880 units (a cumulative total of 36,049 units) Continued the verification | |
| | | 7 | Providing the new value of homes and lifestyles to support the diverse lifestyles of people, from children to senior citizens | (1) Initiatives to realize DX | • Number of initiatives taken | 44 initiatives | |
| | | Technological development | 8 | Being a leading company in environmental technologies for housing and living. | (1) Development and adoption of technologies that minimize environmental burden stemming from condominiums (2) Development of disaster countermeasure technologies | • Number of environmental burden reduction technologies developed • Number of local environment-conscious technologies developed (Haseko Corporation) ISO 14001 target • Adoption rate of environment-conscious designs • Number of disaster countermeasure technologies developed (for earthquakes [seismic isolation, vibration control, anti-seismic], typhoons, etc.) | 3 projects completed; 8 ongoing projects 1 completed Tokyo: 98.0%; Kansai: 99.3% 2 projects completed; 3 ongoing projects |
| | | | 9 | Contributing to local community formation | (1) Setting up of the environment to form a community through interaction among residents in the same local community or condominium. | • Holding of events at properties managed by Haseko Community, Inc. (held once a year at properties with 300 or more units for which Haseko Community, Inc. provides comprehensive management services) | 229 events |
| | | 10 | Providing support for the restoration of daily lives in the event of disaster | (1) Maintenance of facilities that will lead to restoration support | • Number of three-piece set disaster prevention equipment adopted —WELL UP (emergency potable water generation system) —Benches that convert into cooking stoves —Emergency manhole toilets | 43 systems 88 benches 137 toilets | |
| Building a company worth working at We will nurture a workplace where a diversity of employees can flourish, and where safety and productivity are high. Employees with advanced technological skill and know-how in the field of housing and living will work in passionate teamwork, and in collaboration with our cooperating companies, to create communities today and in the future. ■ Related SDGs  | Human capital (diversity & inclusion, human resources development) | 11 | Having put in place an environment where all employees can play an active role by fully demonstrating their capabilities and skills with a rewarding sense of satisfaction while accepting each other's diverse individuality and values. | (1) Promotion of workstyle reform (2) Promotion of the appointment of and the active participation of women in various workplaces (3) Reinforcement and promotion of childcare and nursing care support systems (4) Realization of a workplace where persons with or without disabilities work together (5) Support for active participation of senior personnel (6) Development and promotion of a working environment and infrastructure where foreign national employees can play an active role | • Promotion of MOST Activities* *Activities aimed at improving the working environment across the Group • Promotion of telework (work-from-home, etc.) • Promotion of the appointment of female managers (more than the previous year) • Eruboshi certification • Percentage of female employees: 30% or higher (Haseko Corporation) • Percentage of women among new graduates hired: 30% • Annual turnover ratio of female employees of 3% or less • Kurumin certification (Haseko Corporation) • Percentage of spouse maternity leave taken: 80% • Percentage of childcare leave taken (male): 50% • Percentage of children leave taken (male): 50% • Percentage of disabled persons employed: 2.3% • Number of participants in Training Workshops for 60-year-old employees • Number of re-employed retirees • Development of relevant systems | Implemented as planned. Continued the initiative. Percentage of female managers: 10.2% Not yet certified. 31.7% Not yet certified. 64.0% 36.0% 46.7% 2.38% 139 persons 327 persons (as of March 31, 2024) | |
| | | 12 | Providing a variety of education programs to develop personnel involved in businesses related to future housing and living | (1) Development of human resources and organizations that continue to grow, evolve, and take on challenges autonomously Systematic development of candidates for senior management positions Nurturing human resources to implement the new strategies (2) Technology and skill succession | • Number of employees who participated in self-learning support programs provided by the Haseko Business College • Number of career training course participants • Number of Executive Leader Development Program participants • Number of DX Academy participants • Number of English language education program participants • Construction career advancement system registration rate • Haseko Group technical training course participants | 2,243 persons 153 persons 120 persons 708 persons 44 persons Tokyo 79%; Kansai 72% 227 persons | |
| | | 13 | Providing places and opportunities for learning about life and living to a wide range of people from children to adults | (1) Strengthening of external communications (2) Enlightenment through events, etc. | • Number of visitors to the Haseko Condominium Museum • Number of events held; number of participants • Meetings of the Safety and Health Central Committee (once a year) (Haseko Corporation) • Zero fatal and serious accidents/disasters • Frequency of occupational accidents: 0.60% or less • Severity of occupational accidents: 0.01% or less | 4,157 persons 1 event; 757 persons Held once a year. 2 incidents 0.14 0.51 | |
| | | 14 | Having realized a safe and healthy working environment at all workplaces | (1) Development of a working environment and ensuring of a thorough safety and health management system | • Meeting of the Haseko Group Health Management Promotion Committee (once a year) • Certification under the Health & Productivity Management Outstanding Organizations Recognition Program | Held once a year. Certified under the program. | |
| | | 15 | Providing support for better physical and mental health to each and every employee | (1) Implementation of health management (2) Promotion of physical and mental health among employees | • Percentage of employees undergoing health checks: 100% • Implementation rate of the specific health guidance: 50% • Percentage of employees taking stress checks: 100% | 100% 44.1% 98.2% | |
| | | A safe and healthy working environment | 16 | Having realized a safe and productive workplace in cooperation with cooperating companies | (1) Strengthening and continuation of promotion of cooperation with cooperating companies (continuation of value enhancement activities) (2) Promotion of DX and development of construction automation technologies in cooperation with cooperating companies (3) Risk management measures taken by cooperating companies | • Debriefing Session on Value Enhancement Activities/general meetings of respective organizations of cooperating companies (once a year) • Number of development themes • Implementation of an awareness-building activity at a general meeting (once a year) | Held once a year. 2 themes Held once a year. |
| | 17 | | Leading the utilization of advanced technologies that improve operational efficiency and productivity | (1) Labor productivity improvement through the promotion of DX | • Number of measures taken to improve business operations | 3 measures | |

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| Protecting the precious environment We will promote environmental consideration throughout the process of providing living spaces and services related to daily life. We are considerate about our impact on the ecosystem, and will pursue further improvements of resource and energy efficiency working with cooperating companies to realize construction sites and workspaces that help protect the natural environment. ■ Related SDGs  | Response to climate change | 18 | Realizing high energy efficiency and high utilization of renewable energy sources in all of our business activities | (1) Continuous management and improvement of the environmental management system | • Number of matters pointed out in the external ISO 14001 examination: none | None |
| | | | | (2) Reduction initiatives aimed at achieving SBT targets | • SBT targets (base fiscal year: FY2020) Scope 1 + Scope 2 FY2030: -42%, FY2050: -100% Scope 3 FY2030: -13%, FY2050: -37% | Promoted the reduction initiatives. |
| | | | | (3) Reduction of CO ₂ emissions in the design and construction stages | (Haseko Corporation) Reduction based on the ISO 14001 environmental targets • CO ₂ reduction rate: 10% or higher (design) | Tokyo 25.2%; Kansai 20.2% (design) |
| | | | | (4) Promotion of energy and power saving at construction sites, offices, etc. | • Reduction of CO ₂ emissions intensity to 8.5 t-CO ₂ /¥100 mil. or below (construction activities) | Tokyo 8.0 t-CO ₂ /¥100 mil.; Kansai 6.6 t-CO ₂ /¥100 mil. (construction activities) |
| | | | | (5) Active utilization of renewable energy sources in our business activities | (Haseko Corporation [ISO 14001 locations]) Reduction based on the ISO 14001 environmental targets • Reduction of electricity consumption to a level below the actual consumption in FY2022 | -7.2% |
| | | | | (6) Promotion of ZEH business | • 100% adoption rate in worksites *Including purchases of Non-Fossil Certificates • Number of collective ZEH projects | 100% *Haseko Corporation only Condominiums: 50; Detached houses: 3 (properties on which construction was begun during the current fiscal year) 100% |
| | Consideration for biodiversity | 19 | Promoting advanced initiatives for wood use in construction of housing complexes | (1) Wood use in construction of housing complexes | Number of projects utilizing wood for the main structure of condominiums (more than the previous fiscal year) | None (construction started on 1 project) |
| | | | | (1) Promotion of the reduction of construction waste | • Number of external awards received (Haseko Corporation) Reduction based on the ISO 14001 environmental targets • Mixed waste: 5 kg/m ² or less • Recycling of mixed waste: 83% or more | Tokyo 2.2 kg/m ² ; Kansai 2.2 kg/m ² Tokyo 93.4%; Kansai 90.2% |
| | | | | (2) Enhancement of the 3Rs at offices and construction sites | (Haseko Corporation [ISO 14001 location]) Reduction based on the ISO 14001 environmental targets • Reduction of copy paper consumption (number of sheets consumed) to a level below the actual consumption in FY2022 | -6.9% |
| | | | | (1) Biodiversity conservation activities (Haseko no Mori) | • 4 or more events; 250 or more total participants | 4 events; 200 persons |
| Pollution prevention and consideration for the local environment | 22 | Giving thorough consideration for the local environment in all of our business activities | (1) Compliance with environmental regulations, etc. | • Zero violations of laws and regulations concerning soil, water, dust, etc. | 1 violation (measures to prevent recurrence already implemented) | |
| | | | (2) Consideration for residents living near the construction site | • Awareness-building through the value enhancement activities | Implemented. | |
| Nurturing a culture of trust In order to remain a corporate group co-creating value with stakeholders based on strong trust from them, we will implement the required organizational measures rigorously. We will strengthen management that harnesses our collective capabilities as a group, and while staying alert to new social and environmental issues in housing and living, we will constantly expand our ability to contribute to society through our business. | Respect for human rights | 23 | (1) Implementation of human rights due diligence | • Questionnaire survey implementation rate: 100% (organizations of cooperating companies of the Construction work-related group companies) • 100% participation in the e-learning course | 100% 99.6% | |
| | | | (2) Enhancement of education and mechanisms for eliminating harassment | • Harassment training course participation rate: 100% | 100% | |
| | | | (1) Complete dissemination of the CSR Procurement Policy to the supply chain | • Questionnaire survey implementation rate: 100% (organizations of cooperating companies of the Construction work-related group companies) | 100% | |
| | Supply chain management | 24 | Having realized CSR procurement | (1) Strengthening of the governance structure | • Outside directors comprising at least one third of the total number of directors • Evaluation of the effectiveness of the Board of Directors | 35.7% (5 out of 14 directors) Implemented. |
| | | | | (2) Thorough compliance | • Compliance lecture participation rate • Meeting of the Compliance Committee • 100% participation in the e-learning course | 100% Held 16 times per year 100% |
| | | | | (3) Reinforcement of risk management including environmental and social risk management | • Meeting of the Risk Management Committee (4 times per year) • Continued operation of the BCP (incl. disaster response and prevention measures for infectious diseases) • Implementation rate of drills for checking disaster damage to properties and facilities managed by the Group: 100% • Percentage of internal audit coverage: 100% | Held 4 times per year Continued the operation. 100% 100% |
| Governance and risk management | 25 | Ensuring thorough practice of corporate ethics and compliance with the law as a company with integrity | (1) Implementation of internal dissemination measures by systematically providing CSR education, and surveys on employees' understanding | • CSR lectures held (once a year) • 100% participation in the e-learning course | Not held. 99.6% | |
| | | | (1) Stakeholder engagement | • Communication activities with institutional investors, analysts, media, end users, etc. | Interviews held with a total of 213 companies | |
| Information disclosure and stakeholder engagement | 27 | Carrying out the CSR management by using information obtained from diverse stakeholders | (1) Stakeholder engagement | • Communication activities with institutional investors, analysts, media, end users, etc. | Interviews held with a total of 213 companies | |
| | | | (1) Promotion of information disclosure to meet the expectations of stakeholders and their needs for information relevant to their identified issues | • Timely update of our corporate website • Publication of the integrated report • Improvement of the results of an external ESG disclosure evaluation | Timely updated. Published. No change | |

10 SDGs closely related to Haseko Group CSR initiatives



Information Disclosure and Stakeholder Engagement

Constructive conversations with shareholders, institutional investors, and analysts

Aiming for sustainable growth and the medium- to long-term enhancement of corporate value, the Company proactively converses with its shareholders, institutional investors, and analysts and holds a variety of explanatory meetings, such as a financial results briefing in which the President himself participates.

In addition, it discloses information in a timely and fair manner by posting information such as financial results, integrated reports, and other timely disclosure materials (including English versions) on its website.

Major IR activities in fiscal 2023

| Item | Number of times conducted | Details |
|--|---------------------------|---|
| Financial results briefing | 2 | The Company held the financial results briefings in which top management participates, twice a year (in May and November). |
| Online conference after the announcement of financial statements | 4 | The Company held on the same day as the announcement of quarterly financial statements, four times a year (in May, August, November and February). |
| Meeting with institutional investors | 213 | The Company had meetings with a cumulative total of 213 domestic and foreign institutional investors and sell-side analysts through individual interviews, phone interviews, small meetings, etc. |
| Condominium market explanatory meeting | 2 | The Company held twice a year (in September and March). |

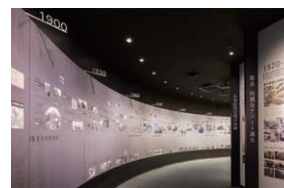
Communication at Haseko Condominium Museum

Haseko Condominium Museum opened in Tama City, Tokyo in 2018 as part of the Haseko Group's 80th anniversary projects.

It is the first condominium museum in Japan in which visitors can see, touch, feel, and learn various things about condominiums, including the history of condominiums and transition of floor plans as well as design, construction, repair, and rebuilding of condominiums.

The museum has had a wide array of visitors, including residents from the community, business partners, and persons engaged in domestic and foreign housing industry. Additionally, more and more third parties visit the museum for training purposes, in addition to visits by our new employees and staff of

Group companies for training purposes, resulting in a total of 4,157 visitors in fiscal 2023 and a cumulative total of 19,674 visitors.



"History of condominiums" zone: A presentation on the transition of condominiums in Japan and the rest of the world



Special exhibition: Condominium Disaster Prevention Exhibition

Social Contribution Activities

Supporting the "Future of Life" pavilion as a Platinum Partner of the 2025 Japan World Expo

The Haseko Group is supporting, as a Platinum Partner, the "Future of Life" Pavilion created by producer Hiroshi Ishiguro in the Signature Pavilion, which is a thematic project of the 2025 Japan World Exposition (Osaka/Kansai Expo). In addition, Haseko Corporation will deliver the physical building itself, having cooperated in its design and construction. Under the thematic project name of "Amplification of Lives," this pavilion will create and exhibit what life will be like in 50 or 1000 years' time, and deliver an unforgettable experience of life. In concert with other sponsors, we will co-create a new way of being, namely "Future of Life," for humans and society based on the cutting-edge IT and robotics technologies that Producer Ishiguro is working on. Through the "Future of Life" Signature Pavilion, we will show the world a vision of the living environment and homes of future societies where humans and robots coexist, which we should aim for.

The design will be developed by Ishimoto Architectural & Engineering Firm, Inc. with a cooperation of Haseko Corporation, while the construction will be a joint effort with Fujikensetsu of the Haseko Group (apart from demolition and some other work).



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