# **Summary of Financial Statements**

- For the year ended March 31, 2012 -



**May 2012** 

### Disclaimer:

Forecasts or assessment figures on this document is depend and based on data available at the date of issue. Results or actual performances may be different from those estimates because of unexpected affairs.

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|       |  |
|       |  |

|  | March 2011 | March 2012 | Change    |         | March   |
|--|------------|------------|-----------|---------|---------|
|  | Result     | Result     | Amount    | %       | Interir |
|  | < A >      | < B >      | < B - A > |         |         |
| Net sales  | 440.4      | 500.9      | 60.5      | 13.7%   | 260     |
| Construction contracts   | 285.8      | 330.3      | 44.6      | 15.6%   | 164     |
| Design and supervision   | 6.3        | 7.8        | 1.6       | 25.0%   | 3       |
| Leasing and management   | 65.7       | 66.4       | 0.7       | 1.1%    | 34      |
| Real estate sale   | 78.6       | 92.1       | 13.5      | 17.1%   | 56      |
| Others   | 4.1        | 4.3        | 0.2       | 4.7%    | 2       |
| Gross profit   | 50.9       | 49.7       | (1.2)     | ( 2.4%) | 22      |
| Construction contracts   | 34.7       | 31.2       | (3.4)     | ( 9.9%) | 14      |
| [Profit ratio of construction contracts]                       | [ 12.1%]   | [ 9.5%]    | [(2.6p)]  |         | [ 8.    |
| Design and supervision   | 3.1        | 4.1        | 1.0       | 33.5%   | 1       |
| Leasing and management   | 9.6        | 10.5       | 8.0       | 8.8%    | 5       |
| Real estate sale   | 2.7        | 2.7        | (0.0)     | ( 0.2%) | 1       |
| Others   | 0.7        | 1.1        | 0.4       | 51.1%   | 0       |
| Selling, general and administrative expense                    | 27.5       | 28.1       | 0.5       | 1.9%    | 14      |
| Operating income   | 23.3       | 21.6       | (1.7)     | ( 7.3%) | 8       |
| [Operating income ratio]                                       | [ 5.3%]    | [ 4.3%]    | [(1.0p)]  |         | [ 3.    |
| Other income (expenses), net                                   | (4.2)      | (3.4)      | 8.0       |         | (1      |
| Interest income (expenses), net                                | (5.1)      | (4.6)      | 0.5       |         | (1      |
| Others, net  | 0.9        | 1.2        | 0.2       |         | 0       |
| Ordinary income  | 19.1       | 18.2       | (0.9)     | ( 4.9%) | 7       |
| [Ordinary income ratio]  | [ 4.3%]    | [ 3.6%]    | [(0.7p)]  |         | [ 2.    |
| Special income (losses), net                                   | 0.5        | 0.5        | (0.0)     |         |         |
| Income before income taxes and minority interests              | 19.6       | 18.7       | (0.9)     | ( 4.8%) | 7       |
| Income taxes and minority interests                            | 9.5        | 7.4        | (2.0)     |         | 2       |
| Current tax  | 0.8        | 0.9        | 0.1       |         |         |
| Deferred tax   | 8.7        | 6.5        | (2.1)     |         |         |
| Minority interests   | 0.0        | 0.0        | (0.0)     |         |         |
| Net income   | 10.1       | 11.2       | 1.1       | 10.9%   | 5       |
| Depreciation and amortization, excluding goodwill-amortization | 3.9        | 3.6        | (0.3)     | ( 7.6%) |         |
| Number of employees  | 4,505      | 4,549      | 44        | 1.0%    |         |

| March 201 | 3 Forecast | YoY Ch    | ange     |
|-----------|------------|-----------|----------|
| Interim   | Annual     | Amount    | %        |
|           | < C >      | < C - B > | 70       |
| 260.0     | 530.0      | 29.1      | 5.8%     |
| 164.0     | 342.0      | 11.7      | 3.5%     |
| 3.0       | 8.0        | 0.2       | 2.0%     |
| 34.0      | 72.0       | 5.6       | 8.5%     |
| 56.8      | 103.3      | 11.2      | 12.2%    |
| 2.2       | 4.7        | 0.4       | 8.8%     |
| 22.9      | 53.2       | 3.5       | 7.1%     |
| 14.4      | 31.5       | 0.3       | 0.8%     |
| [ 8.8%]   | [ 9.2%]    | [(0.3p)]  |          |
| 1.6       | 4.1        | (0.0)     | ( 0.8%)  |
| 5.3       | 12.0       | 1.5       | 14.7%    |
| 1.2       | 4.8        | 2.1       | 76.7%    |
| 0.4       | 0.8        | (0.3)     | ( 27.9%) |
| 14.4      | 29.2       | 1.1       | 4.1%     |
| 8.5       | 24.0       | 2.4       | 11.0%    |
| [ 3.3%]   | [ 4.5%]    | [0.2p]    |          |
| (1.5)     | (4.0)      | (0.6)     |          |
| (1.9)     | (4.2)      | 0.4       |          |
| 0.4       | 0.2        | (1.0)     |          |
| 7.0       | 20.0       | 1.8       | 9.9%     |
| [ 2.7%]   | [ 3.8%]    | [0.2p]    |          |
| -         | -          | (0.5)     |          |
| 7.0       | 20.0       | 1.3       | 7.1%     |
| 2.0       | 8.0        | 0.6       |          |
|           |            |           |          |
|           |            |           |          |
| 5.0       | 12.0       | 8.0       | 6.7%     |
|           |            |           |          |

# 2.Summary of Non-consolidated Income Statements

P.2 Billions of yen

3.2%

0.7% (4.1%)

1.9%

( 6.5%)

14.0%

5.8%

(3.6%)

1.6%

( 1.1%)

(16.7%)

(569.8%)

2.8%

8.7%

2.4%

(0.8%)

(5.2%)

|   | March 2011 | March 2012 | Chan      | ge       | March 201 | 3 Forecast | YoY Ch    | nange  |
|---|------------|------------|-----------|----------|-----------|------------|-----------|--------|
|   | Result     | Result     | Amount    | %        | Interim   | Annual     | Amount    | %      |
|   | < A >      | < B >      | < B - A > | 70       |           | < C >      | < C - B > | 70     |
| Net sales                                   | 298.5      | 368.0      | 69.6      | 23.3%    | 190.0     | 380.0      | 12.0      | 3.     |
| Construction contracts                      | 237.8      | 278.1      | 40.3      | 17.0%    | 135.0     | 280.0      | 1.9       | 0.     |
| Commissioned works                          | 4.5        | 5.2        | 0.7       | 15.9%    | 3.0       | 5.0        | (0.2)     | ( 4.   |
| Design and supervision                      | 6.3        | 7.9        | 1.6       | 25.2%    | 3.0       | 8.0        | 0.1       | 1.9    |
| Lease rentals of buildings                  | 3.4        | 2.9        | (0.5)     | ( 14.7%) | 1.4       | 2.7        | (0.2)     | ( 6.   |
| Real estate sale                            | 46.5       | 74.0       | 27.4      | 58.9%    | 47.6      | 84.3       | 10.3      | 14.0   |
| Gross profit                                | 31.1       | 29.5       | (1.6)     | ( 5.1%)  | 13.9      | 31.2       | 1.7       | 5.     |
| Construction contracts                      | 26.4       | 21.8       | (4.6)     | ( 17.6%) | 9.5       | 21.0       | (0.8)     | ( 3.0  |
| Commissioned works                          | 2.5        | 3.1        | 0.5       | 20.5%    | 1.6       | 3.1        | 0.0       | 1.     |
| [Profit ratio of construction works]        | [ 12.0%]   | [ 8.8%]    | [(3.2p)]  |          | [ 8.0%]   | [ 8.5%]    | [(0.3p)]  |        |
| Design and supervision                      | 3.1        | 4.1        | 1.1       | 34.4%    | 1.6       | 4.1        | (0.0)     | (1.    |
| Lease rentals of buildings                  | 1.1        | 1.0        | (0.2)     | ( 15.2%) | 0.4       | 0.8        | (0.2)     | ( 16.  |
| Real estate sale                            | (2.1)      | (0.5)      | 1.6       | ( 77.8%) | 0.8       | 2.2        | 2.7       | ( 569. |
| Selling, general and administrative expense | 14.3       | 14.3       | 0.0       | 0.2%     | 7.4       | 14.7       | 0.4       | 2.     |
| Operating income                            | 16.8       | 15.2       | (1.6)     | ( 9.6%)  | 6.5       | 16.5       | 1.3       | 8.     |
| [Operating income ratio]                    | [ 5.6%]    | [ 4.1%]    | [(1.5p)]  |          | [ 3.4%]   | [ 4.3%]    | [0.2p]    |        |
| Other income (expenses), net                | (0.3)      | (0.5)      | (0.2)     |          | 0.5       | (1.5)      | (1.0)     |        |
| Interest income (expenses), net             | (0.8)      | (1.2)      | (0.4)     |          | 0.2       | (1.6)      | (0.4)     |        |
| Others, net                                 | 0.5        | 0.7        | 0.2       |          | 0.3       | 0.1        | (0.6)     |        |
| Ordinary income                             | 16.5       | 14.6       | (1.9)     | ( 11.3%) | 7.0       | 15.0       | 0.4       | 2.     |
| [Ordinary income ratio]                     | [ 5.5%]    | [ 4.0%]    | [(1.5p)]  |          | [ 3.7%]   | [ 3.9%]    | [(0.1p)]  |        |
| Special income (losses), net                | (0.1)      | 0.5        | 0.6       |          | -         | 1          | (0.5)     |        |
| Income before income taxes                  | 16.4       | 15.1       | (1.3)     | (7.7%)   | 7.0       | 15.0       | (0.1)     | ( 0.   |
| Income taxes                                | 6.9        | 4.0        | (2.9)     |          | 1.0       | 4.5        | 0.5       |        |
| Current tax                                 | (1.7)      | (1.8)      | (0.1)     |          |           |            |           |        |
| Deferred tax                                | 8.6        | 5.9        | (2.7)     |          |           |            |           |        |
| Net income                                  | 9.5        | 11.1       | 1.6       | 17.1%    | 6.0       | 10.5       | (0.6)     | ( 5.2  |
| Depreciation and amortization               | 1.0        | 0.8        | (0.2)     | ( 22.2%) |           |            |           |        |
| Number of employees                         | 1,998      | 2,017      | 19        | 1.0%     |           |            |           |        |
|   | •          |            |           |          |           |            |           |        |

Billions of yen

|   | 2/21/2011 | 3/31/2012 | Chan   | nge      |  | 2/21/2011 | 3/31/2012 | Chan      | ige       |        |   |
|---|-----------|-----------|--------|----------|--|-----------|-----------|-----------|-----------|--------|---|
|   | 3/31/2011 | 3/31/2012 | Amount | Amount % |  | Amount %  |           | 3/31/2011 | 3/31/2012 | Amount | % |
| Current assets:                               | 314.2     | 333.3     | 19.1   | 6.1%     | Current liabilities:                       | 192.3     | 211.7     | 19.4      | 10.1%     |        |   |
| Cash and bank deposits                        | 82.0      | 89.2      | 7.2    | 8.8%     | Notes and accounts payable                 | 85.2      | 112.7     | 27.4      | 32.2%     |        |   |
| Notes and accounts receivable, trade          | 84.0      | 101.7     | 17.7   | 21.1%    | Short-term borrowings                      | 22.4      | 12.9      | (9.5)     | ( 42.3%)  |        |   |
| Costs incurred on uncompleted contracts       | 7.7       | 6.5       | (1.2)  | ( 15.3%) | Current portion of long-term debt          | 40.6      | 42.4      | 1.8       | 4.5%      |        |   |
| Real estate for sale                          | 31.0      | 36.4      | 5.4    | 17.6%    | Advances received on uncompleted contracts | 13.2      | 14.3      | 1.2       | 9.0%      |        |   |
| Costs and advances for real estate operations | 52.3      | 44.7      | (7.6)  | ( 14.5%) | Other current liabilities                  | 31.0      | 29.4      | (1.6)     | ( 5.1%)   |        |   |
| Real estate for development projects          | 38.4      | 35.3      | (3.1)  | ( 8.0%)  | Long-term liabilities:                     | 167.7     | 153.4     | (14.3)    | ( 8.5%)   |        |   |
| Deferred tax assets                           | 9.5       | 7.2       | (2.3)  | ( 24.5%) | Long-term debt                             | 157.1     | 143.0     | (14.1)    | ( 9.0%)   |        |   |
| Other current assets                          | 10.4      | 12.8      | 2.4    | 23.2%    | Other long-term liabilities                | 10.6      | 10.4      | (0.2)     | ( 1.7%    |        |   |
| Allowance for doubtful accounts               | (1.1)     | (0.5)     | 0.5    | -%       |  |           |           |           |           |        |   |
|   |           |           |        |          | Total liabilities                          | 360.0     | 365.1     | 5.1       | 1.4%      |        |   |
|   |           |           |        |          | Capital stock                              | 57.5      | 57.5      | -         | -%        |        |   |
| Fixed assets:                                 | 143.3     | 133.8     | (9.5)  | ( 6.6%)  | Capital surplus                            | 7.5       | 7.5       | -         | -%        |        |   |
| Property and equipment, leasehold rights      | 100.6     | 94.4      | (6.1)  | ( 6.1%)  | Retained earnings                          | 46.6      | 52.1      | 5.5       | 11.8%     |        |   |
| Investment securities                         | 6.0       | 6.7       | 0.8    | 12.6%    | Treasury stock                             | (0.1)     | (0.1)     | (0.0)     | -%        |        |   |
| Deferred tax assets                           | 20.0      | 15.9      | (4.1)  | ( 20.3%) | Translation adjustments                    | 0.5       | 1.1       | 0.6       | 127.5%    |        |   |
| Other fixed assets                            | 18.1      | 17.8      | (0.3)  | ( 1.7%)  | Net unrealized gain on other securities    | (14.6)    | (16.2)    | (1.6)     | -%        |        |   |
| Allowance for doubtful accounts               | (1.3)     | (1.1)     | 0.2    | -%       | Minority interests                         | 0.1       | 0.2       | 0.0       | 1.8%      |        |   |
|   |           |           |        |          | Total net assets                           | 97.5      | 102.0     | 4.5       | 4.6%      |        |   |
| Total assets                                  | 457.5     | 467.1     | 9.6    | 2.1%     | Total liabilities and net assets           | 457.5     | 467.1     | 9.6       | 2.1%      |        |   |

# 《Summary of Consolidated Statements of Change in Net Assets》

Billions of yen

|                         | 3/31/2011 | Dividend on<br>preferred<br>stock | Treasury stock | Net Income | By other reasons | 3/31/2012 |
|-------------------------|-----------|-----------------------------------|----------------|------------|------------------|-----------|
| Capital stock           | 57.5      |                                   |                |            |                  | 57.5      |
| Capital surplus         | 7.5       |                                   |                |            |                  | 7.5       |
| Retained earnings       | 46.6      | (0.7)                             | (5.1)          | 11.2       |                  | 52.1      |
| Treasury stock          | (0.1)     |                                   | (0.0)          |            |                  | (0.1)     |
| Adjustments and others: | (14.1)    |                                   |                |            | (1.0)            | (15.1)    |
| Minority interests:     | 0.1       |                                   |                |            | 0.0              | 0.2       |
| Total net assets        | 97.5      | (0.7)                             | (5.1)          | 11.2       | (1.0)            | 102.0     |

《Notes and accounts receivable, trade》

Billions of yen

|              | 3/31/2011  | 3/31/2012 | Cha    | nge      |
|--------------|------------|-----------|--------|----------|
|              | 3/3 1/2011 | 3/31/2012 | Amount | %        |
| PFI projects | 63.3       | 84.4      | 21.1   | 33.4%    |
| Others       | 20.7       | 17.3      | (3.4)  | ( 16.6%) |
| Total        | 84.0       | 101.7     | 17.7   | 21.1%    |

《Real estate balance》

Billions of yen

|   | 3/31/2011 | 3/31/2012 | Change |          |
|---|-----------|-----------|--------|----------|
|   | 3/31/2011 | 3/31/2012 | Amount | %        |
| Real estate for sale                          | 31.0      | 36.4      | 5.4    | 17.6%    |
| Costs and advances for real estate operations | 52.3      | 44.7      | (7.6)  | ( 14.5%) |
| Real estate for development projects          | 38.4      | 35.3      | (3.1)  | ( 8.0%)  |
| Inventories                                   | 121.7     | 116.4     | (5.2)  | ( 4.3%)  |
| Property and equipment, leasehold rights      | 100.6     | 94.4      | (6.1)  | ( 6.1%)  |
| Total   | 222.2     | 210.9     | (11.4) | ( 5.1%)  |

《Interest-bearing debt balance》

Billions of yen

|   | 3/31/2011 | 3/31/2012 | Chai   | nge      |
|---|-----------|-----------|--------|----------|
|   | 3/31/2011 | 3/31/2012 | Amount | %        |
| Short-term borrowings                         | 22.4      | 12.9      | (9.5)  | ( 42.3%) |
| (Of which, amount utilized of C.L. of credit) | 22.1      | 12.6      | (9.5)  | ( 42.9%) |
| Current portion of long-term debt             | 37.4      | 39.2      | 1.8    | 4.9%     |
| Long-term debt                                | 140.9     | 130.0     | (10.9) | (7.7%)   |
| Total   | 200.6     | 182.1     | (18.5) | ( 9.2%)  |
| PFI projects                                  | 19.4      | 16.2      | (3.2)  | ( 16.7%) |
| Total   | 220.0     | 198.3     | (21.8) | ( 9.9%)  |

**《**Equity ratio**》** 

Billions of yen

|                      | 3/31/2011 | 3/31/2012 | Char   | nge  |
|----------------------|-----------|-----------|--------|------|
|                      | 3/31/2011 | 3/31/2012 | Amount | %    |
| Shareholders' equity | 97.3      | 101.8     | 4.5    | 4.6% |
| [Equity ratio]       | [ 21.3%]  | [ 21.8%]  | [0.5p] |      |

# 4.Summary of Non-consolidated Balance Sheets

|  | 3/31/2011 | 3/31/2012 | Cha    | nge      |
|--|-----------|-----------|--------|----------|
|  |           |           | Amount | %        |
| Current assets:                                | 223.0     | 246.8     | 23.8   | 10.7%    |
| Cash and bank deposits                         | 51.8      | 66.4      | 14.6   | 28.3%    |
| Notes and A/R, construction contracts          | 49.5      | 66.2      | 16.7   | 33.8%    |
| AR; Real estate and Lease rental of building   |           | 3.6       | 0.5    | 17.4%    |
| Cost incurred on uncompleted contracts         | 7.2       | 5.1       | (2.1)  | ( 28.6%) |
| Real estate for sale                           | 30.4      | 36.0      | 5.6    | 18.5%    |
| Costs and advances for real estate operations  | 52.6      | 44.7      | (8.0)  | ( 15.2%) |
| Real estate for development projects           | 10.0      | 9.3       | (0.7)  | ( 7.0%)  |
| Deferred tax assets                            | 8.8       | 6.4       | (2.4)  | ( 27.3%) |
| Other current assets                           | 9.5       | 9.0       | (0.6)  | ( 6.0%)  |
| Fixed assets:                                  | 151.3     | 143.2     | (8.1)  | ( 5.3%)  |
| Property and equipment, leasehold rights       | 24.8      | 20.2      | (4.6)  | ( 18.4%) |
| Investment securities                          | 2.4       | 2.7       | 0.3    | 13.1%    |
| Investments in subsidiaries                    | 50.6      | 50.7      | 0.1    | 0.2%     |
| Investments in affiliates                      | 11.7      | 11.7      | -      | -%       |
| Long-term loans to subsidiaries and affiliates | 37.2      | 37.0      | (0.2)  | ( 0.5%)  |
| Long-term deferred tax assets                  | 17.4      | 14.2      | (3.2)  | ( 18.6%) |
| Other fixed assets                             | 9.4       | 9.0       | (0.4)  | ( 4.5%)  |
| Allowance for doubtful accounts                | (2.2)     | (2.2)     | (0.0)  | 0.0%     |
| Total assets                                   | 374.2     | 390.0     | 15.8   | 4.2%     |
| Current liabilities:                           | 155.3     | 173.2     | 17.9   | 11.5%    |
| Notes and A/P, construction contracts          | 74.7      | 100.8     | 26.1   | 34.9%    |
| Short-term borrowings                          | 22.1      | 12.6      | (9.5)  | ( 42.9%) |
| Current portion of long-term debt              | 31.4      | 32.6      | 1.3    | 4.1%     |
| Advances received on uncompleted contracts     | 12.2      | 13.2      | 1.0    | 8.0%     |
| Other current liabilities                      | 14.9      | 14.0      | (1.0)  | ( 6.6%)  |
| Long-term liabilities:                         | 129.1     | 121.0     | (8.1)  | ( 6.2%)  |
| Long-term debt                                 | 111.4     | 105.1     | (6.3)  | ( 5.6%)  |
| Long-term debt to affiliates                   | 15.5      | 13.9      | (1.6)  | ( 10.4%) |
| Other long-term liabilities                    | 2.2       | 2.0       | (0.2)  | ( 7.9%)  |
| Total liabilities                              | 284.3     | 294.2     | 9.8    | 3.5%     |
| Capital stock                                  | 57.5      | 57.5      | -      | -%       |
| Capital surplus                                | 7.5       | 7.5       | -      | -%       |
| Retained earnings                              | 24.7      | 30.0      | 5.3    | 21.6%    |
| Treasury stock                                 | (0.1)     | (0.1)     | (0.0)  | -%       |
| Adjustments and others                         | 0.3       | 0.9       | 0.6    | 177.0%   |
| Total net assets                               | 89.9      | 95.8      | 5.9    | 6.6%     |
| Total liabilities and net assets               | 374.2     | 390.0     | 15.8   | 4.2%     |

| \( \text{Excess of work taken on} \)       | Billio    | ns of yen |        |          |  |
|--|-----------|-----------|--------|----------|--|
|  | 3/31/2011 | 3/31/2012 | Chai   | nge      |  |
|  | 3/31/2011 | 3/31/2012 | Amount | %        |  |
| Costs incurred on uncompleted contracts    | 7.2       | 5.1       | (2.1)  | ( 28.6%) |  |
| Advances received on uncompleted contracts | 12.2      | 13.2      | 1.0    | 8.0%     |  |
| Receipt (payment) in advance, net          | 5.0       | 8.0       | 3.0    | 60.7%    |  |
| Notes and A/R, construction contracts      | 49.5      | 66.2      | 16.7   | 33.8%    |  |
| Notes and A/P, construction contracts      | 74.7      | 100.8     | 26.1   | 34.9%    |  |
| Excess (shortage) of work taken on         | 30.3      | 42.6      | 12.4   | 40.9%    |  |

| ı | 《Real estate balance》                    | Billio    | ns of yen |        |          |
|---|--|-----------|-----------|--------|----------|
|   |  | 3/31/2011 | 3/31/2012 | Change |          |
|   |  | 3/31/2011 | 3/31/2012 | Amount | %        |
|   | Inventories                              | 93.1      | 90.0      | (3.1)  | ( 3.3%)  |
|   | Property and equipment, leasehold rights | 24.8      | 20.2      | (4.6)  | ( 18.4%) |
|   | Real estate balance, total               | 117.8     | 110.2     | (7.6)  | ( 6.5%)  |

| 《Interest-bearing debt balance》               | Billio    | ns of yen |        |          |  |
|---|-----------|-----------|--------|----------|--|
|   | 3/31/2011 | 3/31/2012 | Change |          |  |
|   | 3/31/2011 | 3/31/2012 | Amount | %        |  |
| Short-term borrowings                         | 22.1      | 12.6      | (9.5)  | ( 42.9%) |  |
| (Of which, amount utilized of C.L. of credit) | 22.1      | 12.6      | (9.5)  | ( 42.9%) |  |
| Current portion of long-term debt             | 31.4      | 32.6      | 1.3    | 4.1%     |  |
| Long-term debt                                | 111.4     | 105.1     | (6.3)  | ( 5.6%)  |  |
| Long-term debt to affiliates                  | 15.5      | 13.9      | (1.6)  | ( 10.4%) |  |
| Interest-bearing debt balance, total          | 180.3     | 164.2     | (16.1) | ( 8.9%)  |  |

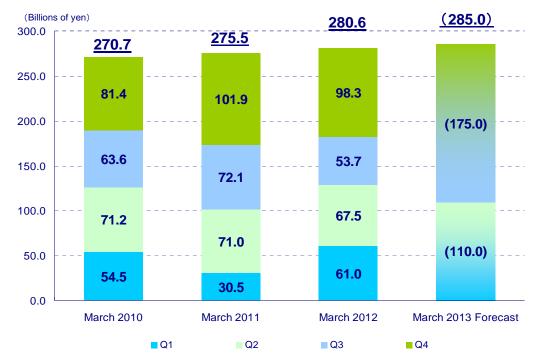
| 《Equity ratio》       |           |           | Billio | ns of yen |
|----------------------|-----------|-----------|--------|-----------|
|                      | 3/31/2011 | 2/21/2012 | Chai   | nge       |
|                      | 3/31/2011 | 3/31/2012 | Amount | %         |
| Shareholders' equity | 89.9      | 95.8      | 5.9    | 6.6%      |
| [Equity ratio]       | [ 24.0%]  | [ 24.6%]  | [0.6p] |           |

# 5.Summary of Cash Flows Statements

|  |                   |                   | Billions of yen |
|--|-------------------|-------------------|-----------------|
|  | March 2011        | March 2012        | Change          |
|  |                   |                   | Amount          |
|  | < A >             | < B >             | < B - A >       |
| Cash flows from Operating activities   |                   |                   |                 |
| Income (loss) before income taxes and minority interests                                     | 19.6              | 18.7              | (0.9)           |
| Depreciation and amortization, except goodwill-amortization                                  | 3.9               | 3.6               | (0.3)           |
| Special income (losses)  | 1.2               | (0.4)             | (1.6)           |
| Provision (reversal) of allowance for doubtful accounts, net                                 | (6.0)             | (8.0)             | 5.3             |
| Valuation loss on inventories  | 5.6               | 3.9               | (1.7)           |
| Decrease (increase) in costs incurred on uncompleted contracts                               | (1.3)             | 1.1               | 2.5             |
| Increase (decrease) in amounts received for uncompleted contracts                            | 2.4               | 1.2               | (1.2)           |
| Decrease (increase) in notes and accounts receivable   | (32.8)            | (17.8)            | 15.0            |
| Increase (decrease) in notes, accounts payable and accrued expenses                          | 12.6              | 27.4              | 14.9            |
| Decrease (increase) in inventories   | 10.6              | (0.3)             | (10.9)          |
| Others   | 13.9              | (1.8)             | (15.7)          |
| Income taxes paid  | (0.9)             | (1.1)             | (0.2)           |
| Net cash provided by (used in) operating activities  | 28.6              | 33.7              | 5.1             |
| Cash flows from Investing activities   |                   |                   |                 |
| Purchases of property, equipment and intangible assets                                       | (1.5)             | (2.2)             | (0.7)           |
| Proceeds from sale of property, equipment and intangible assets                              | `1.6 <sup>°</sup> | `5.0 <sup>′</sup> | `3.4            |
| Others   | (0.0)             | (0.4)             | (0.4)           |
| Net cash provided by (used in) investing activities  | 0.1               | 2.4               | 2.2             |
| Cash flows from Financing activities   |                   |                   |                 |
| Increase (decrease) in short-term borrowings, net  | (26.9)            | (9.5)             | 17.5            |
| Increase in long-term debt   | 116.7             | 32.2              | (84.5)          |
| Repayment of long-term debt  | (93.4)            | (44.3)            | 49.0            |
| Cash dividends paid  | (0.8)             | (0.7)             | 0.1             |
| Redemption of treasury stock   | -                 | (5.1)             | (5.1)           |
| Acquisition of treasury stock  | (0.0)             | (0.0)             | 0.0             |
| Financing cost   | (2.5)             | (1.4)             | 1.1             |
| Others   | (0.0)             | (0.1)             | (0.1)           |
| Net cash provided by (used in) financing activities  | (6.8)             | (28.8)            | (22.0)          |
| Effect of exchange rate changes on cash and cash equivalents                                 | (0.1)             | (0.0)             | 0.0             |
| Net increase (decrease) in cash and cash equivalents   | 21.8              | 7.2               | (14.6)          |
| Cash and cash equivalents at beginning of the year   | 59.8              | 81.7              | 21.8            |
| Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries | 0.0               | -                 | (0.0)           |
| Cash and cash equivalents at end of the year   | 81.7              | 88.9              | 7.2             |

|     |                             | March 2011 | arch 2011 March 2012 |        |        | March 2013 Forecast |        |        |        |
|-----|-----------------------------|------------|----------------------|--------|--------|---------------------|--------|--------|--------|
|     |                             | Annual     | Interim              | Annual | Change | Interim             | Change | Annual | Change |
| Ord | ers                         | 275.5      | 128.5                | 280.6  | 5.1    | 110.0               | (18.5) | 285.0  | 4.4    |
|     | Construction business       | 268.4      | 123.5                | 272.3  | 3.9    | 106.5               | (17.0) | 278.0  | 5.7    |
|     | Private-sector condominiums | 240.9      | 116.3                | 256.3  | 15.4   | 98.0                | (18.3) | 261.0  | 4.7    |
|     | General construction        | 19.8       | 3.2                  | 9.0    | (10.8) | 5.0                 | 1.8    | 10.0   | 1.0    |
|     | Civil engineering           | 2.9        | 2.0                  | 2.8    | (0.2)  | 1.0                 | (1.0)  | 2.0    | (0.8)  |
|     | Consulting contracts        | 4.7        | 2.0                  | 4.2    | (0.5)  | 2.5                 | 0.5    | 5.0    | 0.8    |
|     | Design and supervision      | 7.1        | 5.0                  | 8.3    | 1.2    | 3.5                 | (1.5)  | 7.0    | (1.3)  |

### 《Orders received, quarterly》



### 《Primary Orders》

| Project name                | Project Owner                     | Location                | Total<br>Units |
|-----------------------------|-----------------------------------|-------------------------|----------------|
| Brillia City YOKOHAMA ISOGO | Tokyo Tatemono, etc.              | Isogo-ku<br>Yokohama    | 1,230          |
| Proud City URAWA            | Nomura Real Estate<br>Development | Urawa-ku<br>Saitama     | 492            |
| KAWASAKI I'Land Suite       | Nice Corporation                  | Kawasaki-ku<br>Kawasaki | 479            |
| AMAGASAKI D.C.              | Kintetsu Real Estate, etc.        | Amagasaki-shi<br>Hyogo  | 883            |
| Geo SHINMACHI               | Hankyu Realty, etc.               | Nishi-ku<br>Osaka-shi   | 382            |

#### **《**Backlogs**》**

| Bil | lions | of | yen |
|-----|-------|----|-----|
|     |       |    |     |

|          | 3/31/2011 | 3/31/2012 | Difference |
|----------|-----------|-----------|------------|
| Backlogs | 303.6     | 292.9     | (10.6)     |

6-2.Orders Received P.8

### 《Order by Size(Private-sector condominiums)》

Billions of yen

|                     | March 2011 Annual Share |        | March  | 2012         | Change |          |
|---------------------|-------------------------|--------|--------|--------------|--------|----------|
|                     |                         |        | Annual | Annual Share |        | %        |
| Less than 200 units | 111.1                   | 47.8%  | 124.8  | 50.4%        | 13.6   | 12.3%    |
| 200 to 399 units    | 101.5                   | 43.7%  | 58.7   | 23.7%        | (42.8) | ( 42.2%) |
| 400 units or more   | 19.9                    | 8.5%   | 64.2   | 25.9%        | 44.3   | 222.8%   |
| Total               | 232.5                   | 100.0% | 247.6  | 100.0%       | 15.1   | 6.5%     |

<sup>\*</sup> Excluding construction incidental to the condominiums

《Order by Region》

Billions of yen

|                         | March 2 | March 2011 |        | 2012   | Change |         |
|-------------------------|---------|------------|--------|--------|--------|---------|
|                         | Annual  | Share      | Annual | Share  | Amount | %       |
| Tokyo metropolitan area | 183.3   | 66.5%      | 179.3  | 63.9%  | (4.0)  | ( 2.2%) |
| Kinki area              | 78.4    | 28.5%      | 84.1   | 30.0%  | 5.7    | 7.3%    |
| Tokai area              | 13.8    | 5.0%       | 17.2   | 6.1%   | 3.4    | 24.3%   |
| Total                   | 275.5   | 100.0%     | 280.6  | 100.0% | 5.1    | 1.8%    |

### 《Exclusive contract and Construction-with-design orders》

|                                 | March 2011 | March 2012 | Change |
|---------------------------------|------------|------------|--------|
| Exclusive contract              | 75.1%      | 81.2%      | 6.1p   |
| Construction-with-design orders | 87.8%      | 97.0%      | 9.2p   |

<sup>\*</sup>Excluding commissioned works

7.Consolidated Subsidiaries

Billions of yen

P.9

|                                   |           | March 2012      |            |           | March 2013  |            |  |
|-----------------------------------|-----------|-----------------|------------|-----------|---|------------|--|
|                                   |           | Results         |            |           | Forecast Ordinary income Net income 6.7 4.1 2.5 1.5 0.7 0.4 0.6 0.4 0.0 0.0 1.9 1.1 0.2 0.1 |            |  |
|                                   | Net sales | Ordinary income | Net income | Net sales | Ordinary income   | Net income |  |
| Service-related business group *1 | 94.5      | 6.0             | 3.7        | 106.6     | 6.7   | 4.1        |  |
| Haseko Community Inc.             | 31.7      | 2.5             | 1.4        | 34.5      | 2.5   | 1.5        |  |
| Haseko Reform Inc.                | 18.9      | 0.1             | 0.0        | 25.6      | 0.7   | 0.4        |  |
| Haseko Smile Community Co., Ltd.  | 8.4       | 0.6             | 0.6        | 9.2       | 0.6   | 0.4        |  |
| Haseko Community Kyushu Inc.      | 1.4       | (0.0)           | (0.0)      | 1.5       | 0.0   | 0.0        |  |
| Haseko Livenet Inc.               | 22.6      | 1.8             | 1.1        | 23.8      | 1.9   | 1.1        |  |
| Century Life Co., Ltd.            | 2.2       | 0.2             | 0.1        | 2.2       | 0.2   | 0.1        |  |
| Haseko Systems Inc.               | 3.8       | 0.6             | 0.4        | 4.0       | 0.6   | 0.4        |  |
| Haseko Intec Inc.                 | 5.4       | 0.3             | 0.1        | 5.7       | 0.3   | 0.2        |  |
| Haseko Urbest Inc. *2             | 10.1      | 0.9             | 0.5        | 6.9       | 1.0   | 0.6        |  |
| Brighton Corporation              | 10.3      | (0.1)           | (0.1)      | 11.5      | 0.4   | 0.3        |  |
| Hasec Inc.                        | 64.7      | 0.3             | 0.2        | 60.2      | 0.1   | 0.1        |  |
| Foris Corporation                 | 8.9       | 0.2             | 0.1        | 8.6       | 0.1   | 0.1        |  |
| Fuji Kensetsu Co., Ltd.           | 21.5      | 0.2             | 0.1        | 25.7      | 0.7   | 0.4        |  |
| Haseko America Inc.               | 8.1       | (0.6)           | (1.2)      | 10.6      | (0.3)   | (0.3)      |  |
| Oak Development Co., Ltd.         | 1.0       | (0.4)           | (0.4)      | 1.4       | (0.2)   | (0.2)      |  |

| Amount of ass | ets and numbe    | r of employees |
|---------------|------------------|----------------|
| а             | s of 3/31/201    | 2              |
| Total assets  | Net assets, etc. | Employees      |
| -             | -                | 1,619          |
| 25.1          | 7.5              | 577            |
| 5.2           | 0.6              | 219            |
| 6.4           | 3.5              | 170            |
| 0.8           | 0.2              | 48             |
| 15.5          | 3.1              | 341            |
| 6.8           | 0.3              | 146            |
| 2.7           | 0.9              | 81             |
| 3.0           | 0.5              | 37             |
| 11.2          | 5.3              | 453            |
| 28.4          | 2.8              | 16             |
| 10.7          | 0.8              | 28             |
| 2.8           | 0.9              | 96             |
| 8.7           | 1.5              | 180            |
| 29.1          | 25.0             | 95             |
| 22.3          | 9.7              | -              |

<sup>\*1.</sup> Figures for "Service related business group" is simply added of each company.

<sup>\*2.</sup> Real estate brokering operations are planned to be transferred from Haseko Urbest to Haseko partners in the fiscal year ending March 2013.

#### **Condominium Building Management**

- •Provide various services, including condominium management, facility repair in common zones, inspection and temporary repair, trouble-shooting and life support, designed to protect housing of residents and secure their comfortable living.
- •Over 280,000 for-sale condominium units in total under consigned management by the Haseko Group.



# HASEKO COMMUNITY Inc.



HASEKO SMILE COMMUNITY Co., Ltd.

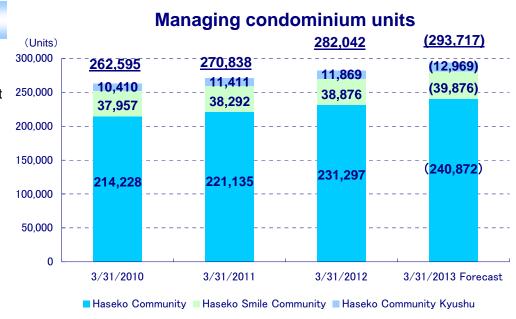


HASEKO COMMUNITY KYUSHU Inc.

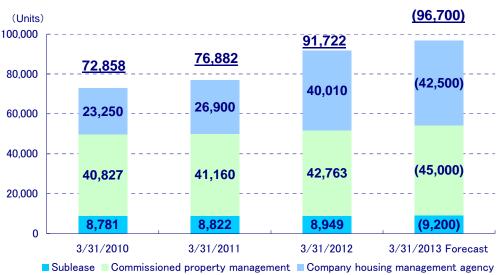
#### **Rental Apartment Management and Operation**

- •Implement rent management and operation of condominiums, company housing management agency services, and management consulting and brokerage of rental apartments.
- •Over 91,000 rental apartments being managed and operated, with an occupancy rate exceeding 95% achieved by combining quality properties and tenants based on contracts with over 3,000 companies.





### **Managing units**



### 8-2. Principal Operational Benchmarks for Major Subsidiaries

### **Extensive Refurbishment and Interior improvement**

- Implement all types of construction work and consulting services related to renovation of condominiums, including extensive refurbishment, seismic reinforcement and interior improvement work, in order to expand businesses in the stock-based markets.
- •In conducting "construction with occupied dwellers," proactively adopt construction methods that are friendly to the living environment.
- •Extensive refurbishment conducted for approximately 220,000 units in past 20 years.

(\*Including orders received by Haseko Community)



#### **Consignment Sales and Brokerage of Real Estate**

- •Implement consignment sales of new for-sale condominiums and brokering of used condominium units and stand-alone houses.
- •The number of new for-sale condominium units supplied through consignment sales totaled approximately 6,600 units and the number of contracted units through brokerage totaled approximately 1,600 units (in the fiscal year ended March 2012).



\*Real estate brokering operations are planned to be transferred from Haseko Urbest to Haseko partners in the fiscal year ending March 2013.



#### Consignment sales and brokerage



9.Market Share P.12

## Tokyo metropolitan area

|        |             |         | From 4/1/2009 to 3/31/2010 |          |             | 0                     |         | From 4/1/             | 2010 to  | 3/31/201    | 1                     | From 4/1/2011 to 3/31/2012 |                       |          |             | 2                     |
|--------|-------------|---------|----------------------------|----------|-------------|-----------------------|---------|-----------------------|----------|-------------|-----------------------|----------------------------|-----------------------|----------|-------------|-----------------------|
|        |             |         | Supplied                   |          | Initial mon | th sales rate         |         | Supplied              |          | Initial mon | th sales rate         |                            | Supplied              |          | Initial mor | nth sales rate        |
|        |             | Total   | Haseko<br>constructed      | Share    | Total       | Haseko<br>constructed | Total   | Haseko<br>constructed | Share    | Total       | Haseko<br>constructed | Total                      | Haseko<br>constructed | Share    | Total       | Haseko<br>constructed |
| Under  | 30 units    | 1,507   | 0                          | -        | 69.5%       | -                     | 1,433   | 0                     | -        | 71.9%       | -                     | 2,623                      | 43                    | 1.6%     | 69.9%       | 34.9%                 |
| 30 ~   | 49 units    | 5,170   | 111                        | 2.1%     | 67.9%       | 49.5%                 | 6,441   | 234                   | 3.6%     | 74.2%       | 84.2%                 | 7,410                      | 279                   | 3.8%     | 74.0%       | 76.7%                 |
| 50 ~   | 99 units    | 10,437  | 926                        | 8.9%     | 70.5%       | 79.9%                 | 11,351  | 1,224                 | 10.8%    | 79.6%       | 87.2%                 | 11,830                     | 1,502                 | 12.7%    | 74.0%       | 83.2%                 |
| 100 ~  | 199 units   | 6,394   | 1,299                      | 20.3%    | 69.9%       | 81.9%                 | 7,450   | 2,666                 | 35.8%    | 81.1%       | 79.1%                 | 7,967                      | 2,453                 | 30.8%    | 73.1%       | 78.2%                 |
| 200 ~  | 399 units   | 6,884   | 3,043                      | 44.2%    | 73.3%       | 84.0%                 | 9,285   | 4,383                 | 47.2%    | 83.3%       | 82.3%                 | 8,517                      | 4,124                 | 48.4%    | 82.4%       | 83.4%                 |
| 400 un | its or more | 7,373   | 2,148                      | 29.1%    | 74.9%       | 88.2%                 | 9,052   | 2,870                 | 31.7%    | 77.8%       | 89.2%                 | 6,826                      | 2,572                 | 37.7%    | 84.9%       | 86.5%                 |
| Tota   | I           | 37,765  | 7,527                      | 19.9%    | 71.4%       | 83.8%                 | 45,012  | 11,377                | 25.3%    | 79.2%       | 83.9%                 | 45,173                     | 10,973                | 24.3%    | 76.8%       | 82.6%                 |
|        |             | From 1/ | 1/2009 to 1                | 2/31/200 | )9          |                       | From 1/ | /2010 to 1            | 2/31/201 | 10          |                       | From 1/                    | 1/2011 to 1           | 2/31/201 | 1           | ]                     |
| Tota   | I           | 36,376  | 7,087                      | 19.5%    |             |                       | 44,535  | 10,634                | 23.9%    |             |                       | 44,499                     | 10,804                | 24.3%    |             |                       |

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|-----|----|----|---|-----|
| - 1 |    | NI | а |     |

|             |              |        | From 4/1/          | 2009 to | 3/31/201    | 0                     |        | From 4/1/             | 2010 to | 3/31/201    | 1                     |        | From 4/1/             | 2011 to 3 | 3/31/201    | 2                     |
|-------------|--------------|--------|--------------------|---------|-------------|-----------------------|--------|-----------------------|---------|-------------|-----------------------|--------|-----------------------|-----------|-------------|-----------------------|
|             |              |        | Supplied           |         | Initial mor | nth sales rate        |        | Supplied              |         | Initial mor | nth sales rate        |        | Supplied              |           | Initial mor | nth sales rate        |
|             |              | Total  | Haseko constructed | Share   | Total       | Haseko<br>constructed | Total  | Haseko<br>constructed | Share   | Total       | Haseko<br>constructed | Total  | Haseko<br>constructed | Share     | Total       | Haseko<br>constructed |
| Under       | 30 units     | 276    | 0                  | -       | 52.2%       | -                     | 916    | 0                     | -       | 61.6%       | -                     | 810    | 0                     | -         | 62.3%       | -                     |
| 30 ~        | 49 units     | 1,674  | 0                  | -       | 53.2%       | -                     | 2,080  | 93                    | 4.5%    | 73.0%       | 73.1%                 | 2,299  | 17                    | 0.7%      | 68.1%       | 88.2%                 |
| 50 <b>~</b> | 99 units     | 5,483  | 649                | 11.8%   | 59.6%       | 64.4%                 | 5,296  | 718                   | 13.6%   | 68.1%       | 69.6%                 | 5,823  | 890                   | 15.3%     | 75.2%       | 73.1%                 |
| 100 ~       | 199 units    | 4,785  | 773                | 16.2%   | 65.5%       | 70.9%                 | 5,493  | 1,343                 | 24.4%   | 70.9%       | 70.1%                 | 5,960  | 1,995                 | 33.5%     | 73.3%       | 77.6%                 |
| 200 ~       | 399 units    | 4,739  | 1,563              | 33.0%   | 66.9%       | 69.5%                 | 4,786  | 1,561                 | 32.6%   | 78.4%       | 75.2%                 | 2,993  | 1,008                 | 33.7%     | 67.3%       | 66.6%                 |
| 400 ui      | nits or more | 2,137  | 1,000              | 46.8%   | 59.6%       | 62.9%                 | 3,038  | 804                   | 26.5%   | 75.0%       | 71.9%                 | 2,530  | 975                   | 38.5%     | 74.6%       | 69.4%                 |
| Tota        | al           | 19,094 | 3,985              | 20.9%   | 62.2%       | 67.3%                 | 21,609 | 4,519                 | 20.9%   | 72.2%       | 72.2%                 | 20,415 | 4,885                 | 23.9%     | 72.1%       | 72.9%                 |

|       | From 1/1 | 1/2009 to 1 | 2/31/200 | )9 |
|-------|----------|-------------|----------|----|
| Total | 19,784   | 3,630       | 18.3%    |    |

| From 1/1/2010 to 12/31/2010 |       |       |  |  |  |  |
|-----------------------------|-------|-------|--|--|--|--|
| 21,716                      | 4,261 | 19.6% |  |  |  |  |

| From 1/1 | 1/2011 to 1 | to 12/31/2011 |  |  |  |
|----------|-------------|---------------|--|--|--|
| 20,219   | 4,608       | 22.8%         |  |  |  |

10-1.Stock Information P.13

## 《Preferred stock》

Class B I as of 3/31/2012

|                                   |                       | as 01 3/31/2012   |
|-----------------------------------|-----------------------|---|
| Issued amount                     | 40 billion yen        |   |
| Number of issued shares           | 90,000,000 shares     |   |
| Issued price                      | 500 yen per share     |   |
| Voting rights                     | No                    |   |
| Preferred dividends               | Dividend rate         | Until March/2014: Japanese yen TIBOR (6-month) +1.00%   |
|                                   |                       | Over March/2015: Japanese yen TIBOR (6-month) +1.80%  |
| Distribution of residual property | 500 yen per share     |   |
| Mandatory redemption right        | Period                | Until Sep. 30, 2014   |
|                                   | Amount                | The amount equal to 500 yen plus accumulated unpaid dividends and the accrued dividends equivalent  |
| Redemption requesting right       | Period                | During the period from Jul. 1 to Jul. 31 of each fiscal year from FY2009 up to FY2032   |
|                                   | Restrictions          | Shareholders are entitled to make redemption request, in case the retained earnings carried forward of the Company at the end of the fiscal year immediately before exceeds 10 billion yen.                                       |
|                                   |                       | The amount of the said redemption shall not exceed, the calculated by deducting the amount equivalent to double the dividends payment during the fiscal year immediately before, or the amount of 9 billion, whichever is greater |
|                                   | Amount                | The amount equal to 500 yen plus accumulated unpaid dividends and the accrued dividends equivalent  |
| Conversion request right          | Period                | From Oct. 1, 2015 to Sep. 30, 2032  |
|                                   | Conversion price      | Initial conversion price: Market price 1 year before conversion start date(however, not below 72 yen)   |
|                                   |                       | Ceiling price: 300% of initial conversion price   |
|                                   |                       | Floor price: 50% of initial conversion price  |
| Mandatory conversion              | Exercise of right day | On the date determined by the Board of directors held on or after Oct. 1, 2032  |
|                                   |                       |   |

10-2.Stock Information P.14

#### 《Assumed Schedule for Redeeming the Preferred Stocks》

Redeem all existing preferred stocks (Preferred Stocks Class B I) by the arrival of their conversion period that starts in October 2015, by using profits for the period, in order to avoid dilution caused by the conversion of the preferred stocks into common stocks.

#### Preferred Stocks Class B I

|                                   | FY2011<br>March/2012   | FY2012<br>March/2013   | FY2013 FY2014<br>March/2014 March/2015 |  | 5       | FY2015<br>March/2016       |        |                                      |
|-----------------------------------|------------------------|------------------------|--|--|---------|----------------------------|--------|--------------------------------------|
| Conversion<br>to common<br>stocks |                        |                        |  | October/2014<br>Initial conversi<br>price to be deci | on      |                            | Convei | ober/2015<br>rsion may be<br>quested |
| Mandatory redemption period       | Curr                   | ent: The end of Septer | mber 2014                              | t  | the end | through<br>d of<br>er 2015 |        |                                      |
| Redemption schedule               | Redeemed 5 billion yen | 4                      | Redeem 40 billi                        | on yen   |         |                            |        |                                      |

<sup>\*1</sup> Extension of the mandatory redemption period is planned to be placed on the agenda of the annual meeting of shareholders and the class shareholders meeting scheduled for June 2012.

#### (Number of shares outstanding at year-end (as of March 31, 2012))

Common stock (including treasury stock):1,503,971,989

Treasury stock: 802,663 Preferred stock: 80,000,000

Class B I preferred stock: 80,000,000

<sup>\*2</sup> In March 2012, the Company established the commitment line of subordinated loans with three major banks, which are also the Company's preferred stock shareholders, for a maximum amount of 20 billion yen (with the fund use limited to the acquisition of the Preferred Stocks Class B I and credits available between April 2012 and September 2015). The commitment line was established as a backup to secure funds that may become necessary in the future to acquire the relevant preferred stocks, while maintaining financial soundness to a certain degree.

