# **Summary of Financial Statements**

# - For the three months ended June 30, 2021 -





Disclaimer:

Forecasts or assessment figures on this document is depend and based on data available at the date of issue.

Results or actual performances may be different from those estimates because of unexpected affairs.

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# 1. Summary of Consolidated Income Statements

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• Net Sales increased 24.3% y/y to 213.7bil yen due to an increase in the sale of the number of condominium units and the sale of whole condominiums sold by subsidiaries.

•Operating income increased 69.6% y/y to 20.4 billion yen due to an increase in the profit of Construction contracts by rising profit ratio, and Real estate sale.

•Ordinary income increased 95.4% y/y to 21.3 billion yen because Financial income improved due to an increase in dividend income and a decrease in financing costs. Billions of yen

	March 2021	March 2022	Chai	nge	March 2021		March 202		ions of yen
	1Q Result	1Q Result	Amount	%	Result	Inte	rim	Ann	ual
	< A >	< B >	< B - A >	%			Progress		Progress
Net sales	172.0	213.7	41.7	24.3%	809.4	400.0	53.4%	850.0	25.1%
Construction contracts	107.3	114.5	7.3	6.8%	479.2	240.0	47.7%	489.0	23.4%
Design and supervision	1.0	0.7	(0.2)	( 25.6%)	9.9	3.0	24.1%	10.0	7.2%
Leasing and management	20.6	20.6	(0.0)	( 0.2%)	86.3	41.0	50.1%	84.5	24.3%
Real estate sale	39.2	73.5	34.3	87.3%	217.1	107.5	68.4%	249.5	29.5%
Others	3.9	4.4	0.5	12.5%	16.9	8.5	51.8%	17.0	25.9%
Gross profit	26.8	36.2	9.4	35.1%	136.2	68.0	53.3%	143.5	25.2%
Construction contracts	18.0	19.7	1.8	9.8%	81.4	41.0	48.1%	83.0	23.8%
[Profit ratio of construction contracts]	[ 16.7%]	[ 17.2%]	[0.5p]		[ 17.0%]	[ 17.1%]		[ 17.0%]	
Design and supervision	0.4	0.2	(0.2)	( 46.9%)	4.5	1.3	17.6%	4.5	5.1%
Leasing and management	4.6	4.7	0.1	1.8%	19.3	9.0	52.3%	19.0	24.8%
Real estate sale	3.4	10.8	7.5	220.9%	29.0	15.7	68.9%	35.0	30.9%
Others	0.4	0.7	0.3	77.2%	2.0	1.0	74.2%	2.0	37.1%
Selling, general and administrative expense	14.8	15.8	1.1	7.1%	63.3	32.0	49.5%	65.5	24.2%
Operating income	12.0	20.4	8.4	69.6%	72.9	36.0	56.7%	78.0	26.1%
[Operating income ratio]	[ 7.0%]	[ 9.5%]	[2.5p]		[ 9.0%]	[ 9.0%]		[ 9.2%]	
Financial income (expenses)	(1.2)	0.6	1.8		(2.7)	(2.5)		(3.7)	
Others, net	0.1	0.3	0.2		1.7	0.5		0.7	
Ordinary income	10.9	21.3	10.4	95.4%	71.8	34.0	62.7%	75.0	28.4%
[Ordinary income ratio]	[ 6.3%]	[ 10.0%]	[3.7p]		[ 8.9%]	[ 8.5%]		[ 8.8%]	
Special income (losses), net	(0.0)	0.1	0.1		(1.0)	-		-	
Income before income taxes	10.9	21.4	10.5	96.3%	70.9	34.0	62.9%	75.0	28.5%
Current tax	1.7	3.8	2.1		23.0	)		)	
Deferred tax	1.7	3.0	1.3		(0.4)	} 11.0		24.0	
Net income attributable to non-controlling interests	(0.0)	(0.0)	(0.0)		(0.0)	J		J	
Net Income attributable to owners of parent	7.5	14.7	7.1	94.5%	48.3	23.0	63.8%	51.0	28.8%
Depreciation and amortization, excluding goodwill-amortization	1.2	1.4	0.2	16.1%					

HASEKO

# 2. Summary of Non-Consolidated Income Statements

•Net sales increased 6.4% y/y to 137.0 billion yen due to an increase in Real estate sale.

•Operating income increased 5.0% y/y to 12.4 billion yen due to an increase in the profit of Construction contracts by rising profit ratio, and Real estate sale.

•Ordinary income decreased 0.7% y/y to 20.8 billion yen due to a decrease in dividend income from subsidiaries.

	March 2021	March 2022	Char	Change			March 202	2 Forecast	
	1Q Result	1Q Result	Amount	%	Result	Inte	rim	Ann	ual
	< A >	< B >	< B - A >	/0			Progress		Progress
Net sales	128.8	137.0	8.2	6.4%	563.3	280.0	48.9%	580.0	23.6%
Construction contracts	94.7	95.7	1.0	1.1%	412.6	200.0	47.8%	410.0	23.3%
Commissioned works	0.9	0.8	(0.1)	( 8.0%)	4.9	2.0	41.7%	5.0	16.7%
Design and supervision	1.0	0.8	(0.2)	( 24.0%)	11.1	3.4	23.0%	11.0	7.1%
Lease rentals of buildings	1.1	1.4	0.3	23.3%	4.8	2.6	53.5%	5.5	25.3%
Real estate sale	31.1	38.3	7.2	23.3%	130.0	72.0	53.2%	148.5	25.8%
Gross profit	19.8	21.4	1.6	7.9%	90.4	44.5	48.0%	93.5	22.8%
Construction contracts	16.3	17.0	0.7	4.3%	70.8	34.0	50.1%	70.0	24.3%
Commissioned works	0.6	0.5	(0.1)	( 8.7%)	3.0	1.2	43.9%	3.0	17.6%
[Profit ratio of construction works]	[ 17.7%]	[ 18.2%]	[0.5p]		[ 17.7%]	[ 17.4%]		[ 17.6%]	
Design and supervision	0.4	0.2	(0.2)	( 44.9%)	5.1	1.5	16.2%	5.0	4.9%
Lease rentals of buildings	0.5	0.6	0.0	8.7%	1.7	1.0	58.5%	2.0	29.2%
Real estate sale	1.9	3.0	1.1	54.7%	9.8	6.8	43.8%	13.5	22.1%
Selling, general and administrative expense	8.0	9.0	1.0	12.0%	35.8	18.5	48.6%	38.0	23.7%
Operating income	11.8	12.4	0.6	5.0%	54.6	26.0	47.5%	55.5	22.3%
[Operating income ratio]	[ 9.1%]	[ 9.0%]	[(0.1p)]		[ 9.7%]	[ 9.3%]		[ 9.6%]	
Financial income (expenses)	9.0	8.3	(0.8)		9.2	6.7		7.0	
Others, net	0.1	0.1	0.0		0.7	0.3		0.5	
Ordinary income	20.9	20.8	(0.1)	( 0.7%)	64.6	33.0	62.9%	63.0	32.9%
[Ordinary income ratio]	[ 16.2%]	[ 15.1%]	[(1.1p)]		[ 11.5%]	[ 11.8%]		[ 10.9%]	
Special income (losses), net	(0.0)	-	0.0		(0.7)	-		-	
Income before income taxes	20.9	20.8	(0.1)	( 0.7%)	63.8	33.0	62.9%	63.0	32.9%
Current tax	2.1	2.6	0.6		17.6	8.0		} 18.0	
Deferred tax	1.0	1.5	0.5		(1.0)	J		J	
Net income	17.8	16.7	(1.2)	( 6.6%)	47.2	25.0	66.7%	45.0	37.0%

Depreciation and amortization, excluding goodwill-amortization0.60.80.226.0%

Billions of ven

## 3-1. Summary of Consolidated Balance Sheets

•Total assets decreased by 30 bil yen from 3/31/2021 to 923.7 bil yen due to decreases in Cash and bank deposits, and in Real estate for sale due to delivery of large-scale project.

•Total liability decreased by 23.0 billion yen from 3/31/2021 to 536.3 billion yen due to a decrease in Notes and accounts payable and Income taxes payable.

•Total net assets decreased by 6.9 billion yen from 3/31/2021 to 387.4 billion yen due to a decrease in Retained earnings because of the application of the "Accounting Standard for Revenue Recognition", and the paymentof dividends. Billions of ven

	3/31/2021	6/30/2021	Cha	nge		3/31/2021	6/30/2021		inge
	3/31/2021	6/30/2021	Amount	%		3/31/2021	6/30/2021	Amount	%
Current assets:	689.5	652.4	(37.1)	<u>( 5.4%)</u>	Current liabilities:	272.0	241.2	(30.8)	<u>( 11.3%)</u>
Cash and bank deposits	216.1	204.3	(11.8)	( 5.4%)	Notes and accounts payable	87.1	73.5	(13.6)	( 15.6%)
Notes and accounts receivable, trade	132.3	126.1	(6.2)	( 4.7%)	Electronically recorded obligations	54.9	55.7	0.8	1.5%
Negotiable Certificates of Deposit	0.5	0.6	0.0	7.2%	Current portion of long-term debt	6.0	6.0	0.0	0.0%
Costs on uncompleted construction contracts	10.8	13.2	2.5	22.8%	Advances received on uncompleted construction contracts	17.6	19.1	1.4	8.0%
Real estate for sale	166.7	147.8	(18.9)	( 11.3%)	Deposits	39.6	35.2	(4.4)	( 11.1%)
Cost and advances for real estate operations	113.3	116.5	3.2	2.8%	Other current liabilities	66.7	51.7	(15.0)	( 22.5%)
Real estate for development projects	25.7	27.9	2.2	8.6%	Long-term liabilities:	287.3	295.1	7.8	<u>2.7%</u>
Other current assets	24.2	16.0	(8.2)	( 33.8%)	Straight bonds	90.0	90.0	-	-%
Allowance for doubtful accounts	(0.1)	(0.1)	0.0	-%	Long-term debt	172.0	171.3	(0.6)	( 0.4%)
					Net defined benefit liability	1.4	1.4	0.0	1.3%
					Provision for loss on litigation	2.2	2.4	0.2	7.0%
					Other long-term liabilities	21.7	30.0	8.2	37.8%
					Total liabilities	559.3	536.3	(23.0)	( 4.1%)
Fixed assets:	264.1	271.3	7.2	<u>2.7%</u>	Shareholders' Equity:	<u>402.9</u>	<u>392.9</u>	<u>(10.0)</u>	<u>( 2.5%)</u>
Property and equipment, Land leasehold rights	174.9	179.0	4.2	2.4%	Capital stock	57.5	57.5	-	-%
Goodwill	2.6	2.5	(0.1)	( 2.0%)	Capital surplus	7.4	7.4	0.0	0.0%
Investment securities	40.9	41.8	0.9	2.2%	Retained earnings	369.3	362.3	(7.0)	( 1.9%)
Deferred tax assets	5.8	7.1	1.3	22.0%	Treasury stock	(31.4)	(34.3)	(3.0)	-%
Other fixed assets	40.8	41.7	0.9	2.2%	Accumulated Other Comprehensive Income:	<u>(8.5)</u>	<u>(5.5)</u>	<u>3.0</u>	-%
Allowance for doubtful accounts	(0.8)	(0.8)	0.0	-%	Net unrealized gain on other securities	4.3	4.2	(0.1)	( 1.5%)
					Translation adjustments	(7.3)	(4.4)	2.9	-%
					Retirement benefits liability adjustments	(5.4)	(5.2)	0.2	-%
					Non-controlling interests	<u>0.0</u>	<u>0.0</u>	(0.0)	<u>( 8.5%)</u>
					Total net assets	394.4	387.4	(6.9)	( 1.8%)
Total assets	953.7	923.7	(30.0)	( 3.1%)	Total liabilities and net assets	953.7	923.7	(30.0)	( 3.1%)



#### 3-2. Summary of Consolidated Balance Sheets / Consolidated Cash Flows

《Real estate balance》 Billions of yen					Interest-bearing debt balance		Billions of yen		
				ions of yen	Therest-bearing debt balance				
	3/31/2021	6/30/2021	Change	<b>0</b> (		3/31/2021	6/30/2021	Chang	
			Amount	%				Amount	%
Real estate for sale	166.7	147.8	(18.9)	( 11.3%)	Current portion of long-term debt	6.0	6.0	0.0	0.0%
Costs and advances for real estate operations	113.3	116.5	3.2	2.8%	Long-term debt	172.0	171.3	(0.6)	( 0.4%)
Real estate for development projects	25.7	27.9	2.2	8.6%	Straight bonds	90.0	90.0	-	-%
Inventories	305.7	292.2	(13.5)	( 4.4%)	Total	268.0	267.3	(0.6)	( 0.2%)
Property and equipment, Land leasehold rights	174.9	179.0	4.2	2.4%					
Real estate balance, total	480.6	471.3	(9.3)	( 1.9%)					

<b>≪</b> Dividend <b>》</b>					<pre>《Equity ratio》</pre>	Billions of yen			
	Dividend (Yen)			Amount		3/31/2021	6/30/2021	Change	
	Interim	Year-end	Total	(Bil. Yen)				Amount	%
FY ended of March 31, 2021	35.00	35.00	70.00	19.945	Shareholders' equity	394.4	387.4	(6.9)	( 1.8%)
FY ended of March 31, 2022 (Forecast)	35.00	35.00	70.00	-	[Equity ratio]	[ 41.4%]	[ 41.9%]	[0.5p]	

#### 

• Status of treasury stock resolved by the Board of Directors on February 26, 2021: Completion of acquisition of treasury stock on May 14, 2021

• Cumulative number of treasury stock acquired from March 1 to May 14, 2021: Total number of share purchased 4,822,200 shares, Total purchased amount: 7.4 billion yen

<b>«</b> Summary of Consolidated S	tatements	of Change	in Net Ass	ets <b>》</b>		Billions of yen 《Consolidated Cash Flows》		<b>&gt;</b>	Billio	ns of yen					
	3/31/2021	Cumulative effect of	Cash	Treasury stock	Net Income attributable	Other	6/30/2021		March 2021 1Q Result < A >	March 2022 1Q Result < B >	Change Amount < B - A >				
		accounting	dividends			to owners of						Cash flows from operating activities	(30.3)	8.2	38.5
		change*		etc.	parent			Cash flows from investing activities	(4.1)	(6.6)	(2.6)				
Shareholders' Equity:	402.9	(11.9)	(9.8)	(3.0)	14.7	-	392.9	Cash flows from financing activities	38.6	(13.6)	(52.1)				
Capital stock	57.5						57.5	Cash and cash equivalents							
Capital surplus	7.4			0.0			7.4	Increase (decrease)	4.2	(11.6)	(15.9)				
Retained earnings	369.3	(11.9)	(9.8)		14.7		362.3	Beginning of the year	151.8	214.3	62.5				
Treasury stock	(31.4)	(1.13)	(5.0)	(3.0)			(34.3)	End of period	156.0	202.7	46.7				
Accumulated other comprehensive income	(8.5)					3.0	(5.5)								
Non-controlling interests	0.0					(0.0)	0.0								
Total net assets	394.4	(11.9)	(9.8)	(3.0)	14.7	3.0	387.4								

\* Due to applying the "Accounting Standard for Revenue Recognition", the cumulative impact of retroactively applying the new accounting policy before the beginning of the first quarter consolidated accounting period is adjusted to the retained earnings at the beginning of the first quarter consolidated accounting period.

- Orders received decreased by 27.6 billion yen y/y to 50.1 billion yen due to a decrease in Private-sector condominiums and Non-residence.
- The Interim progress in March 2022 1Q was 41.8%, and Orders received of March 2022 1Q roughly progresses as expected.

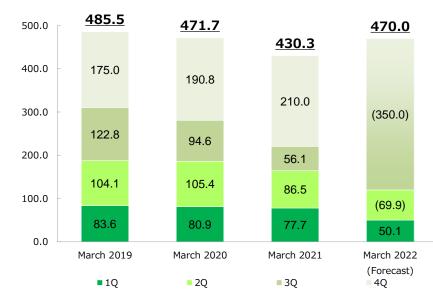
#### **《**Orders**》**

	March 2021 1Q Result	March 2022 1Q Result	Change
Orders	77.7	50.1	(27.6)
Construction business	75.9	48.5	(27.4)
Residence	55.6	44.3	(11.2)
Private-sector condominiums	54.9	44.2	(10.7)
Rental condominiums, Company housing, etc.	0.7	0.2	(0.5)
Non-Residence	18.2	0.1	(18.1)
Other	1.2	2.9	1.8
Consulting contracts	0.9	1.1	0.2
Design and supervision	1.8	1.6	(0.2)

					,		
March 2021		Mar	ch 2022 Fore	cast			
Annual	Inte	erim	Annual				
		Progress		Change	Progress		
430.3	120.0	41.8%	470.0	39.7	10.7%		
417.9	115.5	42.0%	458.0	40.1	10.6%		
380.5	114.0	38.9%	442.5	62.0	10.0%		
350.9	114.0	38.7%	407.5	56.6	10.8%		
29.7	-	-	35.0	5.3	0.5%		
23.2	-	-	9.0	(14.2)	1.1%		
9.5	-	-	3.0	(6.5)	97.7%		
4.7	1.5	73.4%	3.5	(1.2)	31.4%		
12.4	4.5	36.5%	12.0	(0.4)	13.7%		

#### **«**Orders received, quarterly**»**

(Billions of yen)



#### 《Primary Orders》

Project name	Project Owner	Location	Total Units
(tentative name) Kawasaki-shi Nakahara-ku Kosugi-cho 3-chome new construction project	TOKYU CORPORATION, etc.	Nakahara-ku Kawasaki-shi	160
City Terrace Sumiyoshi	Sumitomo Realty & Development Co., Ltd.	Koto-ku, Tokyo	149
(tentative name) Wako-shi Shirako 2- chome Construction Work Project	Kintetsu Real Estate Co.,Ltd.	Wako-shi Saitama	119

Billions of ven

HASEKO

	March	2021 ו	March	ו 2022 ו	Change		
	1Q result	Share	1Q result	Share	Amount	%	
Less than 200 units	30.9	57.7%	36.5	86.5%	5.6	18.0%	
200 to 399 units	11.8	22.0%	5.7	13.5%	(6.1)	( 51.5%)	
400 units or more	10.9	20.3%	-	0.0%	(10.9)	( 100.0%)	
Total	53.5	100.0%	42.2	100.0%	(11.3)	( 21.2%)	

March 2021 Annual 47.6% 162.1 39.2% 133.8 45.0 13.2% 340.9 100.0%

\* Excluding construction incidental to the condominiums

#### **«**Order by Region**»**

	Marcl	h 2021	Marcl	n 2022	Change			
	1Q result	Share	1Q result	Share	Amount	%		A
Tokyo metropolitan area	67.5	86.9%	46.3	92.4%	(21.2)	( 31.4%)	]	
Kinki area	4.8	6.1%	3.6	7.1%	(1.2)	( 24.9%)		
Tokai area	5.4	7.0%	0.2	0.5%	(5.2)	( 95.6%)	]	
Total	77.7	100.0%	50.1	100.0%	(27.6)	( 35.5%)	1	

Billions of yen						
March 2021						
Annual	Share					
290.0	67.4%					
119.0	27.6%					
21.4	5.0%					
430.3	100.0%					

#### 《Exclusive contract and Construction-with-design orders》

	March 2021	March 2022	Change		March 2021
	1Q result	1Q result	Change		Annual
Exclusive contract	63.1%	81.0%	17.9p		77.3%
Construction-with-design orders	75.3%	92.7%	17.4p		91.8%

\*Excluding Consulting contracts in Construction business

#### [Reference] 《Condominium newly supplied》

	Newly supp	lied (Apr. 2020	- Jun. 2020)	Newly supplied (Apr. 2021- Jun. 2021)					
	Tatal	Construction	Construction	Total	Construction	Construction			
	Total	by Haseko	share	TOLAI	by Haseko	share			
Tokyo metropolitan area	2,622	722	27.5%	6,606	2,528	38.3%			
Of which 20 stories and above	489	98	20.0%	1,031	143	13.9%			
Kinki area (excluding Tokai area)	2,115	266	12.6%	4,145	721	17.4%			
Of which 20 stories and above	72	10	13.9%	490	106	21.6%			
Excluding studio apartment	1,661	266	16.0%	3,486	721	20.7%			

Unit

P.6

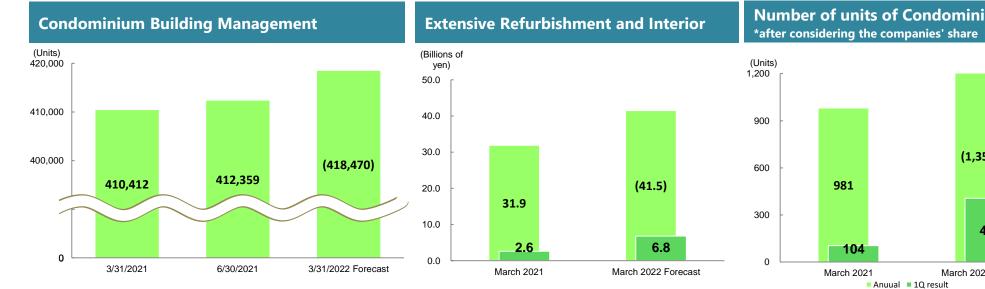


# 5. Principal Consolidated Companies

HASEKO	1								illions of yen	
		March 2021 1Q result			March 2022 1Q result			March 2022 Annual forecast		
	Net sales	Ordinary income	Net income	Net sales	Ordinary income	Net income	Net sales	Ordinary income	Net income	
Haseko Corporation	128.8	20.9	17.8	137.0	20.8	16.7	580.0	63.0	45.0	
Construction-Related Business										
Fuji Kensetsu, Co., Ltd.	8.5	0.6	0.4	7.9	0.8	0.5	34.0	3.1	2.0	
Hasec, Inc. *	15.5	0.1	0.1	0.2	0.2	0.1	0.8	0.5	0.3	
Foris Corporation	2.9	0.2	0.1	2.4	0.2	0.1	9.3	0.5	0.3	
Hosoda Corporation	2.3	(0.2)	(0.2)	4.1	0.1	0.2	15.2	0.2	0.3	
Real Estate-Related Business										
Haseko Real Estate Development Holdings, Inc.										
Haseko Real Estate Development, Inc.	3.9	0.5	0.3	10.9	1.6	1.0	33.6	1.3	0.9	
Sohgoh Real Estate, Co., Ltd.	4.0	0.3	0.3	16.5	2.5	1.6	37.2	3.1	2.0	
Service-Related Business										
Haseko Anesis Corporation	5.5	4.9	4.9	3.3	2.9	2.9	4.7	2.6	2.6	
Haseko Reform, Inc.	5.4	(0.5)	(0.3)	7.4	(0.2)	(0.1)	37.6	0.9	0.6	
Haseko Livenet, Inc.	7.4	0.5	0.3	10.0	1.2	1.0	38.2	3.6	2.7	
Haseko Business Proxy, Inc.	0.5	0.1	0.1	0.5	0.1	0.1	2.1	0.2	0.1	
Haseko Urbest, Inc.	1.0	(0.5)	(0.3)	2.2	0.4	0.3	10.1	2.4	1.6	
Haseko Real Estate, Inc.	3.8	(0.3)	(0.2)	4.3	(0.0)	(0.0)	30.1	1.9	1.2	
Haseko Intec, Inc.	0.9	(0.0)	(0.0)	1.0	(0.0)	(0.0)	6.1	0.4	0.3	
Haseko Systems, Inc.	1.6	0.0	0.0	2.2	0.3	0.2	9.0	1.2	0.8	
Haseko Property Management Holdings, Inc.										
Haseko Community, Inc.	10.9	0.2	(0.1)	12.0	0.5	0.3	59.8	4.5	3.1	
Haseko Community Kyushu, Inc.	0.5	(0.0)	0.0	0.6	0.0	0.0	2.7	0.2	0.1	
Haseko Community Nishinihon, Inc.	0.2	(0.0)	(0.0)	0.2	(0.0)	(0.0)	1.1	0.0	0.0	
Haseko Community Okinawa, Inc.	0.1	0.0	0.0	0.1	0.0	0.0	0.5	0.1	0.0	
JOINT PROPERTY, CO., LTD	0.4	(0.0)	(0.0)	0.5	0.0	0.0	1.8	0.1	0.1	
Haseko Senior Holdings, Co., Ltd.										
Century Life, Co., Ltd.	0.9	(0.0)	(0.0)	0.9	0.0	0.0	3.4	0.0	(0.0)	
Seikatsu Kagaku Un-Ei, Co., Ltd.	1.9	(0.0)	(0.0)	2.1	0.2	0.1	8.1	0.0	(0.0)	
Furusato, Co., Ltd.	0.5	(0.0)	(0.0)	0.6	0.0	0.0	2.1	0.0	0.0	
Overseas-Related Business		. ,			1	·				
Haseko America, Inc.	0.1	(0.3)	(0.3)	0.0	(0.5)	(0.5)	0.0	(1.5)	(1.5)	
Consolidated	172.0	10.9	7.5	213.7	21.3	14.7	850.0	75.0	51.0	

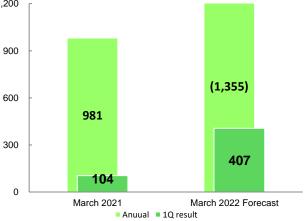
\* By applying the "Accounting Standard for Revenue Recognition", Hasec's Net sales of March 2022 1Q result y/y have decreased significantly, and Net sales of March 2022 Annual forecast have changed. However, Hasec's sales do not affect much consolidated results, because most of Hasec's sales come from the Haseko group.

HASEKO



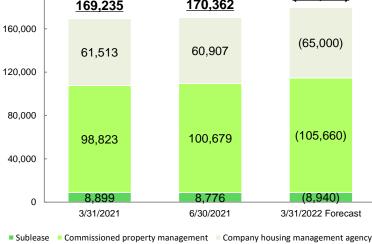
Anuual 10 result

Number of units of Condominium Sales

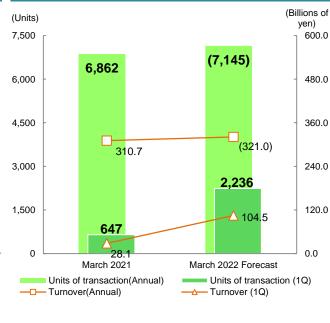


\* Total number of Haseko Corporation, Haseko Real Estate Development Holdings, Haseko Real Estate Development, and Sohgoh Real Estate

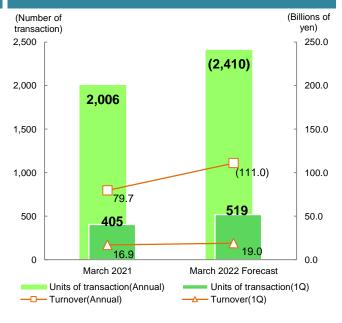




#### **Consignment Sales**



#### **Real estate brokerage**





	1Q Result								
	March 2017	March 2018	March 2019	March 2020	March 2021	March 2022			
Consolidated									
Net Sales	171.9	184.8	223.5	192.1	172.0	213.7			
Operating Income	14.6	17.8	23.5	17.4	12.0	20.4			
Ordinary Income	15.4	18.1	23.8	17.5	10.9	21.3			
Net income attributable to owners of parent	10.5	13.6	17.0	12.5	7.5	14.7			
Total Assets	564.5	598.4	666.2	712.0	817.0	923.7			
Inventories *1	146.9	136.8	168.9	199.1	274.4	292.2			
Property and Equipment,Leasehold rights	109.1	115.8	141.4	140.8	157.5	179.0			
Real Estate Balance total	256.0	252.6	310.3	339.8	431.8	471.3			
Interest-bearing debt balance	164.7	142.5	125.8	116.5	211.6	267.3			
Shareholders' equity	188.3	242.3	299.7	356.8	376.9	387.4			
Equity ratio	33.4%	40.5%	45.0%	50.1%	46.1%	41.9%			
Net cash provided by (used in) Operating activities	(12.6)	(16.9)	(39.2)	(58.9)	(30.3)	8.2			
Net cash provided by (used in) Investing activities	(11.1)	(3.1)	(12.3)	(18.7)	(4.1)	(6.6)			
Net cash provided by (used in) Financing activities	(7.2)	0.1	(2.9)	(25.0)	38.6	(13.6)			
Cash and cash equivalents at end of the period	120.8	181.3	152.3	110.4	156.0	202.7			
Number of employees	6,781	6,946	7,120	7,341	7,620	7,798			
Non-Consolidated									
Net Sales	122.3	141.1	168.7	144.9	128.8	137.0			
Operating Income	14.4	16.6	19.8	15.9	11.8	12.4			
Ordinary Income	14.8	16.7	20.1	36.1	20.9	20.8			
Net Income	11.3	11.5	13.8	31.1	17.8	16.7			
Total Assets	447.5	489.6	532.2	582.4	698.0	772.1			
Shareholders' equity	168.7	217.6	261.3	311.4	332.4	339.2			
Equity ratio	37.7%	44.4%	49.1%	53.5%	47.6%	43.9%			
Order	150.9	94.4	83.6	80.9	77.7	50.1			
Number of employees	2,384	2,446	2,478	2,535	2,484	2,523			
Outstanding shares									
Common stock (including treasury stock)	300,794	300,794	300,794	300,794	300,794	300,794			
Treasury stock	188	192	3,419	3,374	11,444	26,152			
(Treasury stock remaining in the trust)*2	[-]	[-]	[3,221]	[3,172]	[3,084]	[2,973]			
The average number of shares	300,605	300,602	297,369	297,410	290,898	275,121			

\*1 Real estate for sale + Costs and advances for real estate operations + Real estate for development projects

\*2 The company has introduced system of "Board Benefit Trust" and "Employee Stock Ownership Plan" since the second quarter of March 2018.

Billions of yen, Thousand shares

