Summary of Financial Statements

- For the nine months ended December 31, 2021 -



February 2022

- Contents -

1. Summary of Consolidated Income Statements		P.1
2. Summary of Non-consolidated Income Statements	• • •	P.2
3. Summary of Consolidated Balance Sheets	• • •	P.3 - P.4
4. Orders Received (Non-consolidated)		P.5 - P.6
5. Key indicators of For-sale Condominiums business	• • •	P.7
6. Operational Benchmarks of Service-Related Business	• • •	P.8
7. Principal Consolidated Companies	• • •	P.9
8. Six Years Summary		P.10

Summary of Financial Results & Topics

In the consolidated financial results for the 3rd quarter of the fiscal year ending March 31, 2022, Net sales increased 13.1% year-on-year to 626.1 billion yen, Ordinary income increased 33.3% year-on-year to 61.0 billion yen, and Net Income attributable to owners of parent increased 34.5% year-on-year to 41.8 billion yen, which was going well against the full-year forecast.

Orders received (non-consolidated) decreased by 8.3 billion yen year-on-year to 212.0 billion yen. Although the progress rate toward the full-year forecast of 470.0 billion yen was only 45.1%, Orders received for the current fiscal year are expected heavily weighted in the 4th quarter and the progress is in line with initial forecast.

Haseko Group established "Haseko Residential Private Investment Corporation" and started operating the private REIT in February 2022.

Haseko Group has instituted the Haseko Group's Climate Change Response Policy "HASEKO ZERO-Emission" to achieve carbon neutrality by 2050. (<u>https://www.haseko.co.jp/hc/english/csr/environment/climate.html</u>)

Haseko Group has instituted the Haseko Group's Human Rights Policy to clarify the concept to respect for human rights and to deepen efforts to respect human rights. (<u>https://www.haseko.co.jp/hc/english/csr/pdf/human_rights.pdf</u>)



	March 2021	March 2022	Char	nae	March 2021	Marc	Bi h 2022 Forec	llions of yen ast
	1Q-3Q < A >	1Q-3Q < B >	Amount < B - A >	%	Result < C >	Annual < D >	Change < D - C >	Progress
Net sales	553.7	626.1	72.4	13.1%	809.4	850.0	40.6	73.7%
Construction contracts	346.8	350.3	3.5	1.0%	479.2	489.0	9.8	71.6%
Design and supervision	4.9	5.2	0.3	6.1%	9.9	10.0	0.1	51.6%
Leasing and management	62.9	61.7	(1.2)	(2.0%)	86.3	84.5	(1.8)	73.0%
Real estate sale	126.5	195.7	69.1	54.6%	217.1	249.5	32.4	78.4%
Others	12.6	13.2	0.6	5.1%	16.9	17.0	0.1	77.7%
Gross profit	92.4	109.4	17.0	18.4%	136.2	143.5	7.3	76.2%
Construction contracts	59.6	61.8	2.2	3.7%	81.4	83.0	1.6	74.4%
[Profit ratio of construction contracts]	[17.2%]	[17.6%]	[0.4p]		[17.0%]	[17.0%]	(-p)	
Design and supervision	2.2	2.5	0.2	10.5%	4.5	4.5	0.0	54.9%
Leasing and management	14.0	13.9	(0.1)	(0.4%)	19.3	19.0	(0.3)	73.4%
Real estate sale	14.9	29.0	14.1	94.3%	29.0	35.0	6.0	83.0%
Others	1.6	2.2	0.5	32.5%	2.0	2.0	0.0	109.2%
Selling, general and administrative expense	45.8	47.9	2.2	4.7%	63.3	65.5	2.2	73.2%
Operating income	46.6	61.5	14.8	31.8%	72.9	78.0	5.1	78.8%
[Operating income ratio]	[8.4%]	[9.8%]	[1.4p]		[9.0%]	[9.2%]	[0.2p]	
Financial income (expenses)	(2.3)	(1.4)	0.9		(2.7)	(3.7)	(1.0)	
Others, net	1.4	0.9	(0.5)		1.7	0.7	(1.0)	
Ordinary income	45.7	61.0	15.2	33.3%	71.8	75.0	3.2	81.3%
[Ordinary income ratio]	[8.3%]	[9.7%]	[1.4p]		[8.9%]	[8.8%]	[(0.1p)]	
Special income (losses), net	(0.1)	0.2	0.3		(1.0)	-	1.0	
Income before income taxes	45.7	61.2	15.5	34.0%	70.9	75.0	4.1	81.5%
Current tax	12.7	15.0	2.4		23.0)		
Deferred tax	1.9	4.3	2.4		(0.4)	24.0	1.4	
Net income attributable to non-controlling interests	(0.0)	(0.0)	(0.0)		(0.0)			
Net Income attributable to owners of parent	31.1	41.8	10.7	34.5%	48.3	51.0	2.7	82.0%
Depreciation and amortization, excluding goodwill-amortization	3.8	4.3	0.5	13.5%				

								llions of yen
	March 2021	March 2022	Char	ige	March 2021		ch 2022 Forec	ast
	1Q-3Q	1Q-3Q	Amount	%	Result	Annual	Change	Progress
	< A >	< B >	< B - A >	70	< C >	< D >	< D - C >	riogrooo
Net sales	398.3	421.5	23.2	5.8%	563.3	580.0	16.7	72.7%
Construction contracts	302.6	290.6	(12.0)	(4.0%)	412.6	410.0	(2.6)	70.9%
Commissioned works	2.6	3.1	0.5	20.4%	4.9	5.0	0.1	62.3%
Design and supervision	5.1	5.6	0.4	8.3%	11.1	11.0	(0.1)	50.6%
Lease rentals of buildings	3.5	4.3	0.8	22.3%	4.8	5.5	0.7	77.4%
Real estate sale	84.5	118.0	33.5	39.7%	130.0	148.5	18.5	79.4%
Gross profit	65.5	69.0	3.5	5.4%	90.4	93.5	3.1	73.8%
Construction contracts	53.0	52.1	(0.9)	(1.7%)	70.8	70.0	(0.8)	74.4%
Commissioned works	1.6	2.2	0.5	32.5%	3.0	3.0	(0.0)	71.9%
[Profit ratio of construction works]	[17.9%]	[18.5%]	[0.6p]		[17.7%]	[17.6%]	[(0.1p)]	
Design and supervision	2.3	2.7	0.4	15.2%	5.1	5.0	(0.1)	53.9%
Lease rentals of buildings	1.6	1.6	(0.0)	(2.8%)	1.7	2.0	0.3	79.2%
Real estate sale	6.9	10.5	3.6	52.7%	9.8	13.5	3.7	77.5%
Selling, general and administrative expense	25.7	27.8	2.1	8.2%	35.8	38.0	2.2	73.2%
Operating income	39.7	41.2	1.4	3.6%	54.6	55.5	0.9	74.2%
[Operating income ratio]	[10.0%]	[9.8%]	[(0.2p)]		[9.7%]	[9.6%]	[(0.1p)]	
Financial income (expenses)	9.1	7.2	(1.9)		9.2	7.0	(2.2)	
Others, net	0.6	0.5	(0.1)		0.7	0.5	(0.2)	
Ordinary income	49.5	48.9	(0.6)	(1.2%)	64.6	63.0	(1.6)	77.6%
[Ordinary income ratio]	[12.4%]	[11.6%]	[(0.8p)]		[11.5%]	[10.9%]	[(0.6p)]	
Special income (losses), net	(0.0)	0.1	0.2		(0.7)	-	0.7	
Income before income taxes	49.5	49.0	(0.5)	(0.9%)	63.8	63.0	(0.8)	77.8%
Current tax	10.9	10.8	(0.1)		17.6	} 18.0	1.4	
Deferred tax	1.0	2.1	1.1		(1.0)	J		
Net income	37.5	36.1	(1.4)	(3.7%)	47.2	45.0	(2.2)	80.2%
			,					
Depreciation and amortization, excluding goodwill-amortization	2.0	2.4	0.3	16.5%				



								Billio	ons of yen
	3/31/2021	12/31/2021	Cha			3/31/2021	12/31/2021	Cha	3
			Amount	%				Amount	%
Current assets:	<u> 689.5 </u>	<u> </u>	<u> </u>	<u>7.3%</u>	Current liabilities:	272.0	<u> 253.5 </u>	<u>(18.4)</u>	<u>(6.8%)</u>
Cash and bank deposits	216.1	185.2	(30.9)	(14.3%)	Notes and accounts payable	87.1	75.4	(11.7)	(13.5%)
Notes and accounts receivable, trade	132.3	149.0	16.6	12.6%	Electronically recorded obligations	54.9	52.8	(2.1)	(3.8%)
Negotiable Certificates of Deposit	0.5	0.6	0.0	8.1%	Current portion of long-term debt	6.0	5.9	(0.0)	(0.8%)
Costs on uncompleted construction contracts	10.8	15.2	4.4	41.3%	Advances received on uncompleted construction contracts	17.6	26.1	8.5	48.1%
Real estate for sale	166.7	187.6	20.8	12.5%	Deposits	39.6	28.9	(10.7)	(26.9%)
Cost and advances for real estate operations	113.3	156.1	42.9	37.8%	Other current liabilities	66.7	64.3	(2.4)	(3.6%)
Real estate for development projects	25.7	28.8	3.1	11.9%	Long-term liabilities:	287.3	345.2	<u> </u>	<u>20.1%</u>
Other current assets	24.2	17.3	(6.8)	(28.2%)	Straight bonds	90.0	90.0	-	-%
Allowance for doubtful accounts	(0.1)	(0.1)	(0.0)	-%	Long-term debt	172.0	221.3	49.4	28.7%
					Net defined benefit liability	1.4	1.4	0.1	6.0%
					Provision for loss on litigation	2.2	2.4	0.2	7.2%
					Other long-term liabilities	21.7	30.0	8.3	38.1%
					Total liabilities	559.3	598.7	39.4	7.1%
Fixed assets:	264.1	262.7	(1.4)	<u>(0.5%)</u>	Shareholders' Equity:	<u>402.9</u>	<u>410.0</u>	<u>7.2</u>	<u>1.8%</u>
Property and equipment, Land leasehold rights	174.9	171.1	(3.8)	(2.1%)	Capital stock	57.5	57.5	-	-%
Goodwill	2.6	2.4	(0.2)	(5.9%)	Capital surplus	7.4	7.4	0.0	0.0%
Investment securities	40.9	41.7	0.8	2.0%	Retained earnings	369.3	379.5	10.1	2.7%
Deferred tax assets	5.8	6.3	0.5	8.7%	Treasury stock	(31.4)	(34.3)	(3.0)	-%
Other fixed assets	40.8	42.0	1.2	2.9%	Accumulated Other Comprehensive Income:	<u>(8.5)</u>	<u>(6.3)</u>	<u>2.2</u>	-%
Allowance for doubtful accounts	(0.8)	(0.8)	0.0	-%	Net unrealized gain on other securities	4.3	2.4	(1.9)	(43.6%)
					Translation adjustments	(7.3)	(3.9)	3.4	-%
					Retirement benefits liability adjustments	(5.4)	(4.8)	0.6	-%
					Non-controlling interests	<u>0.0</u>	<u>0.0</u>	(0.0)	<u>(9.4%)</u>
					Total net assets	394.4	403.7	9.3	2.4%
Total assets	953.7	1,002.4	48.8	5.1%	Total liabilities and net assets	953.7	1,002.4	48.8	5.1%



3-2. Summary of Consolidated Balance Sheets

《Real estate balance》			В	illions of yen
	3/31/2021	3/31/2021 12/31/2021 Chang		
	5/51/2021		Amount	%
Land for orders	106.6	125.3	18.7	17.5%
For-sale Condominiums business	110.7	119.2	8.6	7.7%
Leasing real estate business	99.3	107.0	7.7	7.7%
Overseas related business	27.8	34.8	7.0	25.1%
Other short-term real estate	86.8	108.4	21.7	25.0%
Real estate for own use	49.4	48.8	(0.6)	(1.1%)
Real estate balance, total*	480.6	543.6	63.0	13.1%

n	Interest-bearing debt b		Bi	llions of yen	
		3/31/2021	12/31/2021	Cha	nge
		5/51/2021		Amount	%
6	Current portion of long-term debt	6.0	5.9	(0.0)	(0.8%)
6	Long-term debt	172.0	221.3	49.4	28.7%
6	Straight bonds	90.0	90.0	-	-%
6	Total	268.0	317.3	49.3	18.4%
,					

* Real estate balance is the sum of Real estate for sale, Cost and advances for real estate operations, Real estate for development projects, and Property and equipment, Land leasehold rights, which are listed on the balance sheet.

《 Dividend 》					<pre>《Equity ratio》</pre>			Bi	llions of yen
Dividend (Yen)				Amount		3/31/2021	12/31/2021	Change	
	Interim	Year-end	Total	(Bil. Yen)		3/31/2021	12/31/2021	Amount	%
FY ended of March 31, 2021	35.00	35.00	70.00	19.945	Shareholders' equity	394.4	403.7	9.3	2.4%
FY ended of March 31, 2022 (Forecast)	35.00	(35.00)	(70.00)	-	[Equity ratio]	[41.4%]	[40.3%]	[(1.1p)]	

«Summary of Consolidate	ed Stateme	ents of Chai	nge in Ne [.]	t Assets》		Billio	ons of yen	Consolidated Cash Flows		Billio	ons of yen
	3/31/2021	Cumulative effect of accounting	Cash dividends	Treasury stock Purchased	Net Income attributable to owners of	Other	12/31/2021		March 2021 3Q Result < A >	March 2022 3Q Result < B >	Change Amount < B - A >
		change*		etc.	parent			Cash flows from operating activities	(43.4)	(27.0)	16.4
Shareholders' Equity:	402.9	(11.9)	(19.5)	(3.0)	41.8	(0.3)	410.0	Cash flows from investing activities	(27.5)	(25.5)	2.0
Capital stock	57.5						57.5	Cash flows from financing activities	79.6	21.4	(58.3)
Capital surplus	7.4			0.0			7.4	Cash and cash equivalents			
Retained earnings	369.3	(11.9)	(19.5)		41.8	(0.3)	379.5	Increase (decrease)	8.5	(30.6)	(39.1)
Treasury stock	(31.4)			(3.0)			(34.3)	Beginning of the year	151.8	214.3	62.5
Accumulated other comprehensive income	(8.5)					2.2	(6.3)	End of period	160.3	183.7	23.4
Non-controlling interests	0.0					(0.0)	0.0		100.5	105.7	25.4
Total net assets	394.4	(11.9)	(19.5)	(3.0)	41.8	1.9	403.7				

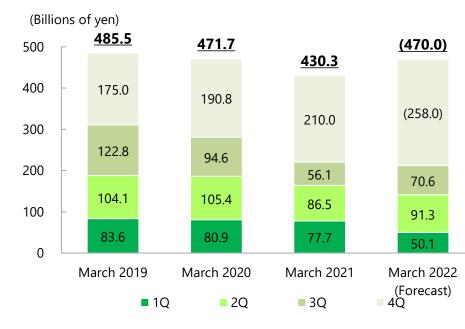
* Due to applying the "Accounting Standard for Revenue Recognition", etc., the cumulative impact of retroactively applying the new accounting policy before the beginning of the first quarter consolidated accounting period is adjusted to Retained earnings at the beginning of the first quarter consolidated accounting period.

«Orders received**»**

	March 2021 1Q-3Q Result	March 2022 1Q-3Q Result	Change
Orders received	220.3	212.0	(8.3)
Construction business	212.9	204.5	(8.4)
Residence	180.8	190.4	9.6
Private-sector condominiums	166.1	168.4	2.4
Rental condominiums, Company housing, etc.	14.8	22.0	7.2
Non-Residence	22.2	0.7	(21.5)
Other	7.1	9.2	2.1
Consulting contracts	2.7	4.2	1.4
Design and supervision	7.5	7.5	0.1

March 2021	М	March 2022 Forecast						
Result < C >	Annual < D >	Change < D - C >	Progress					
430.3	470.0	39.7	45.1%					
417.9	458.0	40.1	44.7%					
380.5	442.5	62.0	43.0%					
350.9	407.5	56.6	41.3%					
29.7	35.0	5.3	62.9%					
23.2	9.0	(14.2)	7.7%					
9.5	3.0	(6.5)	307.2%					
4.7	3.5	(1.2)	118.6%					
12.4	12.0	(0.4)	62.9%					

«Orders received, quarterly**»**



《Primary Orders》

Project name	Project Owner	Location	Total units
Brillia City Shakujiikoen ATLAS	Shakujiikoen Condominium Complex Rebuilding Association	Nerima-ku, Tokyo	844
Mihama City Kemigahama Brock II	Nomura Real Estate Development Co., Ltd. , etc.	Mihama-ku, Chiba-shi	612
(Tentative name) Minato-ku Konan 3-chome new construction plan (Rental apartment)	Daiwa House Industry Co., Ltd.	Minato-ku, Tokyo	458
City Terrace Wakae Iwata	Sumitomo Realty & Development Co., Ltd.	Higashi- Osaka-shi, Osaka	436
Classy House Kyoto Rokujizou Bright Tower Building	SUMITOMO CORPORATION, etc.	Uji-shi Kyoto	245
Linear Gate Tower Nagoya	Sohgoh Real Estate Co., Ltd., etc.	Nakamura-ku, Nagoya-shi	220

Billions of yen

HASEKO

4-2. Orders Received (Non-consolidated)

《Orders received by Size (Private-sector condominiums)》

	March	1 2021	March	2022 ו	Change	
	1Q-3Q	Share	1Q-3Q	Share	Amount	%
Less than 200 units	80.9	50.8%	89.7	55.7%	8.7	10.8%
200 to 399 units	42.0	26.3%	43.1	26.8%	1.2	2.8%
400 units or more	36.5	22.9%	28.1	17.5%	(8.3)	(22.9%)
Total	159.4	100.0%	160.9	100.0%	1.5	1.0%

Billions of yen March 2021 Share Annual 162.1 47.6% 133.8 39.2% 45.0 13.2% 340.9 100.0%

* Excluding construction incidental to the condominiums

«Orders received by Region**»**

	March	2021	March	n 2022	Change		
	1Q-3Q	Share	1Q-3Q	Share	Amount	%	
Tokyo metropolitan area	153.3	69.6%	165.8	78.2%	12.5	8.2%	
Kinki area	60.0	27.2%	34.9	16.4%	(25.1)	(41.9%)	
Tokai area	7.0	3.2%	11.4	5.4%	4.4	62.0%	
Total	220.3	100.0%	212.0	100.0%	(8.2)	(3.7%)	

Billions of yen March 2021 Share Annual 290.0 67.4% 119.0 27.6% 21.4 5.0% 430.3 100.0%

* Excluding orders received in overseas business

	March 2021 1Q-3Q	March 2022 1Q-3Q	Change	March 2021 Annual
Exclusive contract	72.9%	83.0%	10.1p	77.3%
Construction-with-design orders	88.3%	86.5%	(1.8p)	91.8%

*Excluding Consulting contracts in Construction business

[Reference] 《Condominium newly supplied》

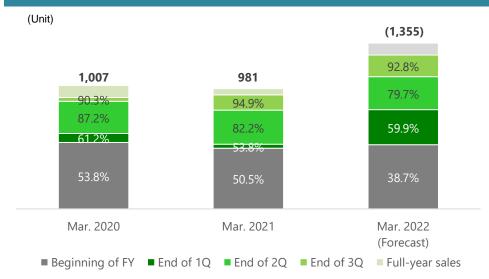
	Newly supp	lied (Apr. 2020	- Dec. 2020)	Newly supplied (Apr. 2021- Dec. 2021)					
	Tatal	Construction	Construction		Construction	Construction			
	Total	by Haseko	share	Total	by Haseko	share			
Tokyo metropolitan area	22,361	8,140	36.4%	26,965	9,002	33.4%			
Of which 20 stories and above	3,230	520	16.1%	3,317	345	10.4%			
Kinki area (excluding Tokai area)	12,011	2,160	18.0%	14,723	2,969	20.2%			
Of which 20 stories and above	1,286	191	14.9%	2,109	650	30.8%			
Excluding studio apartment	9,823	2,160	22.0%	12,183	2,969	24.4%			

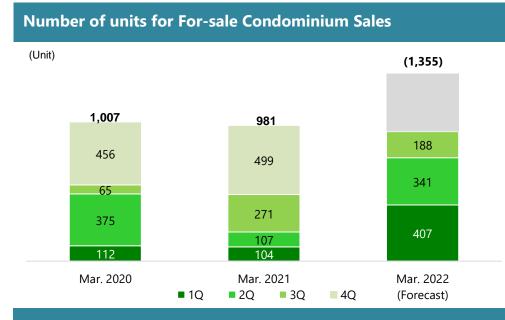
Unit

HASEKO

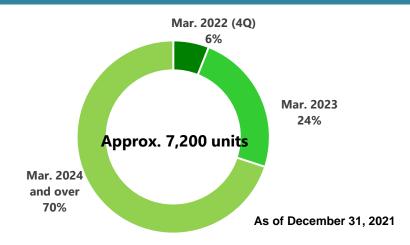


Contract progress rate against the number of annual expected units

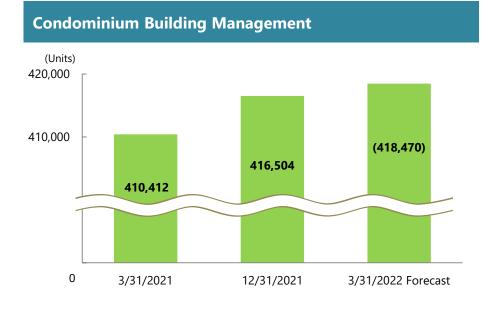




For-sale Condominium units planning by fiscal year



(Note) Each graph shows by total number of Haseko Corporation, Haseko Real Estate Development Holdings, Haseko Real Estate Development, and Sohgoh Real Estate after considering the companies' share.

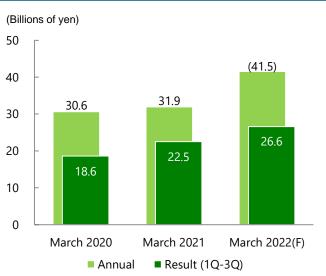


HASEKO

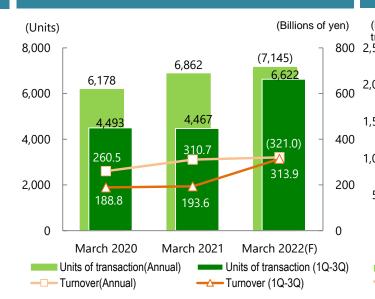
(Units) 200,000 (179,600)172,624 169,235 160,000 (65,000) 58,635 61,513 120,000 80,000 105,503 (105,660) 98,823 40,000 8 899 (8.940)8 4 8 6 0 3/31/2021 12/31/2021 3/31/2022 Forecast

Commissioned property management Company housing management agency Sublease

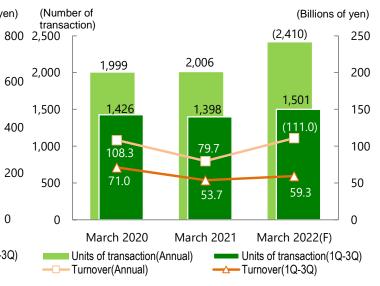
Real estate brokerage



Extensive Refurbishment and Interior



Consignment Sales





7. Principal Consolidated Companies

HASEKO									illions of yen	
Company Name	March 2021			March 2022			March 2022			
		1Q-3Q			1Q-3Q			Annual forecast		
	Net sales	Ordinary income	Net income	Net sales	Ordinary income	Net income	Net sales	Ordinary income	Net income	
Haseko Corporation	398.3	49.5	37.5	421.5	48.9	36.1	580.0	63.0	45.0	
Construction-Related Business										
Fuji Kensetsu, Co., Ltd.	26.8	2.3	1.6	25.8	2.4	1.6	34.0	3.1	2.0	
Hasec, Inc. *1	49.3	0.4	0.2	0.6	0.4	0.3	0.8	0.5	0.3	
Foris Corporation	7.2	0.4	0.3	6.0	0.4	0.3	9.3	0.5	0.3	
Hosoda Corporation	9.8	0.0	(0.0)	11.6	0.4	0.5	15.2	0.2	0.3	
Real Estate-Related Business										
Haseko Real Estate Development Holdings, Inc.										
Haseko Real Estate Development, Inc.	12.0	0.6	0.4	20.2	1.7	1.2	33.6	1.3	0.9	
Sohgoh Real Estate, Co., Ltd.	17.5	1.5	1.1	40.1	5.0	3.4	37.2	3.1	2.0	
Service-Related Business										
Haseko Anesis Corporation	6.4	4.8	4.8	4.2	2.9	2.9	4.7	2.6	2.6	
Haseko Reform, Inc.	21.4	(0.2)	(0.2)	27.1	0.5	0.4	37.6	0.9	0.6	
Haseko Livenet, Inc.	24.2	1.5	1.1	29.9	2.8	2.0	38.2	3.6	2.7	
Haseko Business Proxy, Inc.	1.4	0.2	0.1	1.4	0.2	0.1	2.1	0.2	0.1	
Haseko Urbest, Inc.	4.9	0.2	0.1	7.3	1.9	1.3	10.1	2.4	1.6	
Haseko Real Estate, Inc.	16.9	0.4	0.3	19.2	0.9	0.6	30.1	1.9	1.2	
Haseko Intec, Inc.	2.8	0.0	0.0	2.9	(0.1)	(0.0)	6.1	0.4	0.3	
Haseko Systems, Inc.	6.0	0.8	0.5	6.6	0.9	0.6	9.0	1.2	0.8	
Haseko Property Management Holdings, Inc.										
Haseko Community, Inc.	37.0	1.7	0.9	39.4	2.8	1.9	59.8	4.5	3.1	
Haseko Community Kyushu, Inc.	1.8	0.1	0.0	1.9	0.1	0.1	2.7	0.2	0.1	
Haseko Community Nishinihon, Inc.	0.7	(0.0)	(0.0)	0.8	0.0	0.0	1.1	0.0	0.0	
Haseko Community Okinawa, Inc.	0.3	0.0	0.0	0.3	0.0	0.0	0.5	0.1	0.0	
JOINT PROPERTY, CO., LTD	1.2	0.0	0.0	1.3	0.1	0.0	1.8	0.1	0.1	
Haseko Senior Well Design, Co., Ltd. *2	8.6	(0.3)	(0.3)	9.0	0.4	0.4	11.5	0.0	(0.0)	
Furusato, Co., Ltd. *2	1.6	(0.0)	(0.0)	1.6	0.1	0.1	2.1	0.0	0.0	
Overseas-Related Business										
Haseko America, Inc.	0.1	(0.9)	(0.9)	0.0	(1.3)	(1.3)	0.0	(1.5)	(1.5)	
Consolidated	553.7	45.7	31.1	626.1	61.0	41.8	850.0	75.0	51.0	

*1 By applying the "Accounting Standard for Revenue Recognition", etc., Hasec's Net sales of March 2022 1Q-3Q y/y have decreased significantly, and Net sales of March 2022 Annual forecast have also changed. However, Hasec's sales do not affect much consolidated results, because most of Hasec's sales come from the Haseko group.

*2 Haseko Senior Holdings, Century Life, and Seikatsu Kagaku Un-Ei merged on October 1, 2021 and changed the company name to Haseko Senior Well Design, making Furusato a subsidiary of Haseko Senior Well Design. The figures for each period for Haseko Senior Well Design are the sum of the figures for Century Life and Seikatsu Kagaku Un-Ei before the merger.



8. Six Years Summary

	1Q-3Q Result							
	March 2017	March 2018	March 2019	March 2020	March 2021	March 2022		
Consolidated								
Net Sales	529.2	580.2	655.4	611.1	553.7	626.1		
Operating Income	58.8	66.0	71.0	61.1	46.6	61.5		
Ordinary Income	59.5	66.3	71.3	61.3	45.7	61.0		
Net income attributable to owners of parent	40.9	45.6	63.3	42.3	31.1	41.8		
Total Assets	577.9	628.0	727.7	738.6	886.8	1,002.4		
Inventories *1	137.5	137.9	189.2	210.3	308.6	372.5		
Property and Equipment, Leasehold rights	101.1	121.9	134.2	146.4	167.5	171.1		
Real Estate Balance total	238.5	259.8	323.5	356.6	476.1	543.6		
Interest-bearing debt balance	144.5	126.4	136.9	130.0	271.6	317.3		
Shareholders' equity	216.9	268.6	343.6	380.2	382.6	403.7		
Equity ratio	37.5%	42.8%	47.2%	51.5%	43.1%	40.3%		
Net cash provided by (used in) Operating activities	31.2	4.1	(53.4)	(63.2)	(43.4)	(27.0)		
Net cash provided by (used in) Investing activities	(7.9)	(9.4)	(0.5)	(28.3)	(27.5)	(25.5)		
Net cash provided by (used in) Financing activities	(27.7)	(24.1)	4.7	(18.9)	79.6	21.4		
Cash and cash equivalents at end of the period	146.9	172.1	157.7	102.1	160.3	183.7		
Number of employees	6,743	6,952	7,091	7,277	7,600	7,691		
Non-Consolidated								
Net Sales	374.2	422.9	493.0	454.0	398.3	421.5		
Operating Income	54.0	59.0	63.1	50.7	39.7	41.2		
Ordinary Income	54.5	59.2	63.6	71.2	49.5	48.9		
Net Income	41.1	41.5	43.6	55.3	37.5	36.1		
Total Assets	465.5	506.9	576.1	613.4	762.0	838.3		
Shareholders' equity	199.2	241.3	287.4	329.6	334.7	347.2		
Equity ratio	42.8%	47.6%	49.9%	53.7%	43.9%	41.4%		
Order	328.0	279.7	310.5	280.9	220.3	212.0		
Number of employees	2,372	2,434	2,479	2,512	2,488	2,509		
Outstanding shares								
Common stock (including treasury stock)	300,794	300,794	300,794	300,794	300,794	300,794		
Treasury stock	190	3,438	3,410	3,353	17,760	26,147		
(Treasury stock remaining in the trust)*2	[-]	[3,242]	[3,209]	[3,150]	[3,043]	[2,966]		
The average number of shares	300,605	299,189	297,378	297,429	288,179	274,803		

10-30 Recult

*1 Real estate for sale + Costs and advances for real estate operations + Real estate for development projects

*2 The company has introduced system of "Board Benefit Trust" and "Employee Stock Ownership Plan" since the second quarter of March 2018.

Billions of yen, Thousand shares

Disclaimer:

Forecasts or assessment figures on this document is depend and based on data available at the date of issue.

Results or actual performances may be different from those estimates because of unexpected affairs.

